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# A transition support system to build decarbonization scenarios in the academic community

Short title : Decarbonization scenarios in the academic community

Preprint 2022/02/03

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N.B. Dear editor, this work implies dozens of co-authors (see section: Credit authorship contribution statement). At this stage, we would appreciate to save time, by submitting our original manuscript before filling in the addresses of the co-authors. Thank you for your kind understanding.

## 28 Abstract :

29 A growing portion of scientists realizes the need to not only alert about climate change,  
30 but also change their professional practices. A range of tools have emerged to promote more  
31 sustainable activities, yet many scientists struggle to go beyond simple awareness-raising to  
32 create concrete transition actions. Here we propose the game-based Transition Support  
33 System (TSS) *Ma Terre en 180 Minutes*, that has been designed to build scenarios of  
34 greenhouse gases (GHG) emissions reduction in the academic community, and present its  
35 deployment during the year 2021, including six hundred participants from nine countries and  
36 50 cities. After building a common scientific background about the context (global warming,  
37 its causes and consequences) and challenge (50% reduction of our carbon budget by 2030),  
38 the participants immerse themselves into fictional characters, to simulate the behaviour of  
39 real research groups. Results show clear pathways for GHG reductions between 25 and 60%,  
40 and a median reduction of 46%. The alternatives allowing the greatest reduction are video  
41 communication tools (36%), followed by mutualization of professional activities and  
42 voluntary cancellation or reduction, that represents 22 and 14% of reduction, respectively.  
43 The remaining 28% of reduction is composed by the use of trains as a transport alternative,  
44 the relocation of professional activities, the duration extension of some missions, etc... In  
45 addition, the analyses pointed out the importance of guided negotiations to bring out some  
46 alternatives such as relocation, local partners and computing optimization. An added value of  
47 this TSS is that the information it collects (anonymously) will be used to answer pressing  
48 research questions in climate change science and environmental psychology regarding the use  
49 of serious games for promoting changes in attitudes and behaviour towards sustainability,  
50 and including broader questions on how network structures influence “climate behaviour”,  
51 knowledge, and the governance of the commons.

53 **Keywords:** climate change engagement, games, gamification, serious games, role-playing,  
54 research agenda

55

## 56 1. Author summary

57 For the last centuries, humans upscale their socio economic structures and globalized  
58 their interactions; and these unprecedented developments have been largely driven by our  
59 capacity to extract energy from the Earth. You and me were born in a carbonized world, were  
60 unlimited access to fossil resources and derived goods became the norms. Generations after  
61 generations, homo sapiens switched and installed themselves in the ideology of a no limit  
62 planet. For some decades now, scientists warn about the inadequacy between this commonly  
63 shared belief and the physical and biogeochemical limits. In simple world, the “carbonized  
64 sapiens” now know the threats but miss guidelines to reinvent himself. Modestly, Ma Terre  
65 180’ offers an innovative game-based transition support system to build scenarios of  
66 greenhouse gas emission (GHG) reduction in the academic community. It is no question of  
67 tokens on a gameboard and adjustment of practices, it is a question of brainstorming about a  
68 possible and desirable way of remodelling research and teaching communities and embrace a  
69 new paradigm. After tens of workshops involving hundreds of participants from more than  
70 fifty cities and nine countries, our results show clear pathways for reaching up to 50% GHG  
71 reductions and stress the importance of guided negotiations to bring out alternatives to  
72 carbonated activities. This first attempt reinforce our belief that scientific engagement is at  
73 the heart of the international development agenda and a key way to remove the institutional  
74 barriers that inhibit the transformation needed to achieve a more sustainable society.

75

76

## 77 2. Introduction

78            Since the Paris agreement on climate change in 2015, and the IPCC Special Report on  
79 Global Warming of 1.5°C (IPCC, 2018[1]), 191 states have committed to set ever more  
80 stringent policies of greenhouse gas (GHG) reduction (UNFCCC report, 2021[2]). In this  
81 context, the European Union has set the target of achieving, at least, a 55% reduction in GHG  
82 by 2030, compared to 1990. On July 8 2021, the European Central Bank took a historic step by  
83 announcing, for the first time, the integration of climate change into its monetary policy.  
84 Earlier in 2021, the International Energy Agency called on governments to ensure that their  
85 economic recovery plans focus on clean energy investments in order to create the conditions  
86 for a sustainable recovery and long-term structural decline in carbon emission (IEA report,  
87 2021[3]).

88 At the global scale, a systemic change through moderate to low GHG emissions can only be  
89 reached if both individuals and communities endorse a dual responsibility to inform policy  
90 makers and citizens about the threatening situation for humans and life on Earth. It requires  
91 action to promote a form of frugality (Vaden et al., 2020[4]) and embody a socio-ecological  
92 transition toward low carbon societies (IPCC, 2018[1]; Otto et al., 2020[5]). In France, this  
93 dual responsibility is unavoidable since individual actions, such as commitments and financial  
94 investments, can at best reach a 45% reduction of GHG emission (Carbone4 report, 2019[6]).

95            GHG emissions of the academic activities can no longer be ignored. As highlighted by  
96 IPCC (2018), limiting global warming to 1.5°C or even 2°C requires a drastic and rapid  
97 reduction of GHG emissions that must concern all sectors of activity, particularly in developed  
98 countries (Mahlstein et al., 2011[7]). In this respect, the academic world is not an exception  
99 (Attari et al., 2016[8]). Besides, cognitive dissonance is high in all spheres and perhaps even  
100 more within the academic world, which can no longer afford to only raise awareness and  
101 alarm about the upcoming crisis, but must act as pioneers and embody changes (Schrems and  
102 Upham, 2020[9] ; Whitmarsh et al., 2020[10]).

103           Defining a robust strategy of emissions reduction implies, firstly, to accurately monitor  
104 GHG emissions. In the academic sector, a group of French researchers, named Labos1point5  
105 (<https://labos1point5.org/>), developed an open-source tool called 'GES1point5' to help  
106 research labs to calculate their carbon footprint (Mariette et al., 2021[11]). Monitoring is a  
107 first step but it is insufficient to lead to in-depth changes of our professional behaviour  
108 (Hulme, 2020[12]). Yet, a growing portion of the scientific community realizes the need to  
109 not only alert but also change their professional practices. Moreover, according to Attari et al.  
110 (2016), the credibility of scientists and of their warnings is increased when they behave in a  
111 non-dissonant manner. According to a study carried out among 6000 people (Labos 1point5,  
112 2020), 88% of French researchers "completely agree" or "somewhat agree" that the climate  
113 emergency requires profound changes in their practices ; however, the structural and  
114 functional framework of the academic sector and the evaluation of academic performances do  
115 not favour the emergence of sustainable trajectories. On the contrary, it largely promotes  
116 researchers' behaviours that lead to high carbon pathways (e.g. international travel,  
117 promotion of international network, use of high-technology and unique scientific  
118 instruments).

119           Nowadays, whether for conferences, field surveys, highly specific instrument  
120 experiments, thesis defense or project meetings, the emissions linked to researchers'  
121 mobilities are an important (and sometimes predominant) contribution of a laboratory  
122 GHG footprint (Whitmarsh et al., 2020). In addition, travel practices are inequitably  
123 distributed among individuals, reaching per instance for a professor 10.8 tCO<sub>2</sub>e per capita on  
124 average at the University of Montreal, Canada, (Arsenault et al., 2019[13]) and 7.5 tCO<sub>2</sub>e at  
125 the University of British Columbia (Wynes et al., 2019[14]). The use of aircraft is a  
126 predominant source of GHG emissions and according to some authors (Wynes et al., 2019), it  
127 would not necessarily bring a clear benefit in terms of career development and enhancement  
128 of professional relations.

129 A range of tools, of varying degrees of entertainment and constraint, are gradually  
130 emerging, but many of them struggle to go beyond simple awareness-raising to create  
131 concrete transition actions (Galeote, et al., 2021[15]). In France, as in many other countries, a  
132 growing number of researchers organize themselves to change their work habits and embrace  
133 more sustainable practices ; a trend that was accelerated due to the COVID pandemic crisis  
134 and the increase of video communications. Some alternatives need to be done to enlarge the  
135 scientific community involved, but also to provide an overall vision of possible pathways of  
136 GHG emissions reduction. Ongoing approaches include incitative measures (carbon tax,  
137 ecological money), regulatory measures (carbon quotas, green charter, carbon offsetting) and  
138 gamification approaches (the Climate Fresk, ClimaTicTac, Carbon Lean, 2 Tonnes). The latter  
139 can take the form of serious games, which simulate multi-actor systems for tackling the  
140 complexity of environmental issues and their interplay with many other domains (Oliver,  
141 2016[16]).

142 In the context of climate change, digital serious games have been used for almost forty  
143 years (Robinson and Ausubel, 1983[17]). In their literature review, comprising tens of  
144 gamified approaches, Galeote et al. (2021) showed that serious games stimulate cognitive  
145 engagement, affect the perception of climate change-related topics and behavioral  
146 engagement with others, by combining learning and entertainment. Serious games create a  
147 sphere of thinking around a complex topic while maintaining a playful atmosphere. As  
148 players, participants then embody positions or roles that are not necessarily their own, and  
149 relate more easily with issues that do not concern them directly or by which they did not  
150 think they were concerned. Moreover, serious games generate dynamics of opposition or  
151 cooperation involving the players' emotions to immerse them further in their character and  
152 promote the players' empathy towards roles different from their real-life conditions  
153 (Wiemeyer et al, 2016[18]). They favor moments that create links and encourage sincere  
154 exchanges. According to Gee (2008)[19], serious games need to be moderately funny or

155 "pleasantly frustrating" to be serious enough. This characteristic makes the adaptation of  
156 serious games on the theme of climate change or socio-ecological concerns perfectly  
157 appropriate. Indeed, these topics are surely some major concerns of our time, and at the same  
158 time the most postponed ones. In this context, there are more and more serious games being  
159 set up to raise awareness on these issues among the various social, political and economic  
160 stakeholders (Onencan et al., 2016[20]; Terti et al., 2019[21]; Undorf et al., 2020[22]).

161 In this perspective, we developed MaTerre180' (i.e. MyEarth180'), a Transition  
162 Support System including a game-based participatory tool, that aims at raising awareness  
163 regarding the carbon footprint of the academic world, and identifying ways of reductions  
164 through social interactions. MaTerre180' particularly focuses on the predominant proportion  
165 of air travel in the academic carbon footprint, but also includes other means of transportation  
166 (train, car or boat for oceanographic surveys) as well as additional sources of emissions such  
167 as numerical simulations and the access to highly technologic and unique scientific  
168 instruments (e.g., particle collider). MaTerre180' goes beyond the mere framework of  
169 learning by first identifying solutions, then embracing action and bringing to light concrete  
170 solutions to reduce academic GHG emissions.

171 After a general description of the timeline, materials and methods, results focus on the  
172 analysis of the eighty five game-based phases played to date. These games have been analyzed  
173 in order to discuss the applicability of the suggested solutions for GHG emission reduction  
174 within the academic world. In particular, it has been possible to assess the robustness of the  
175 proposed alternatives through indicators of their spontaneity and popularity. Finally, we  
176 questioned the indicators used to measure academic performance and their consistency with  
177 the GHG emission reduction objectives in order to open discussions on the possible and most  
178 effective ways to implement the proposed strategies.

179

### 180 3. Results



181 From November 6<sup>th</sup> 2020 to June 18<sup>th</sup> 2021, eighty-five games ( $N=85$ ) brought  
 182 together more than six hundred participants (mostly academic professionals) from nine  
 183 countries and more than fifty cities.

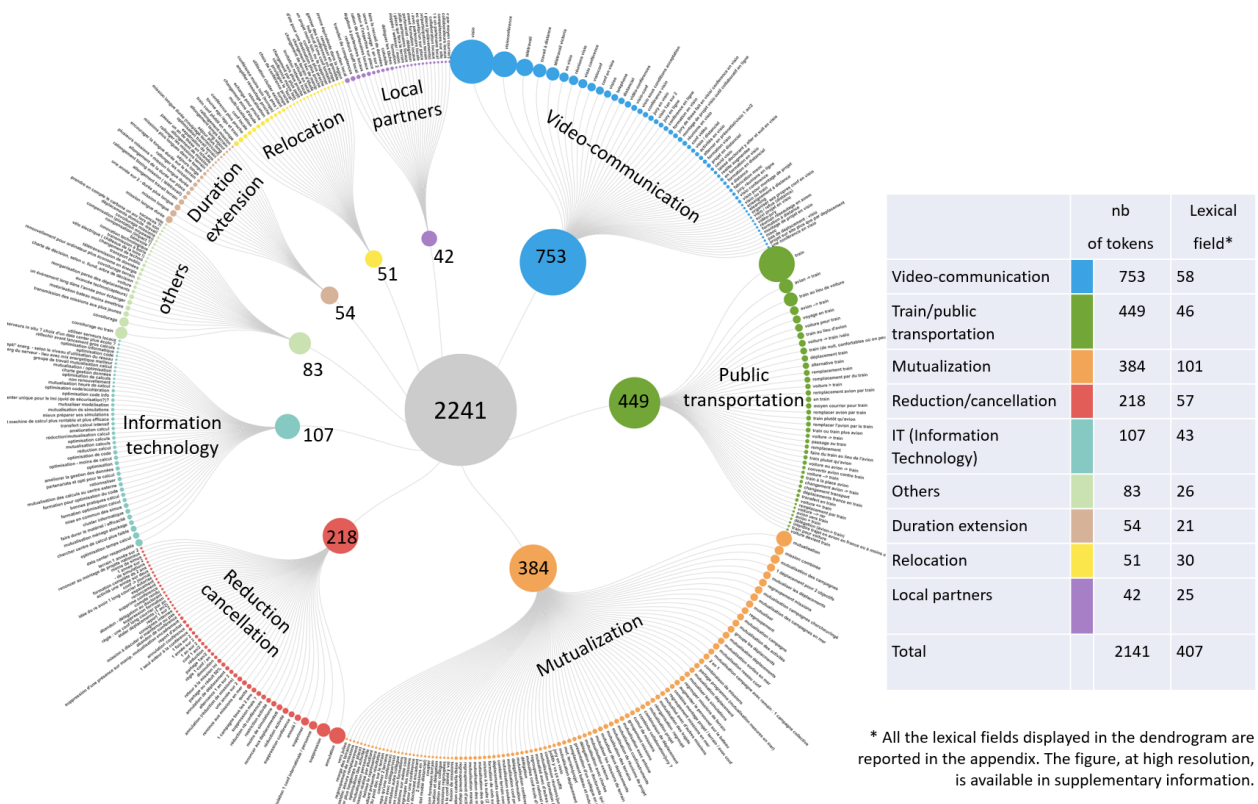
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185 **a. Alternative categorization**

186 Fig 3 summarizes the categorization of alternatives in the form of a dendrogram  
 187 sketch, the size of the circles being proportional to the number of alternatives that fall within  
 188 each category, or subcategory.

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190



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192

193 **Fig 3. Circular dendrogram of the classified alternatives by categories.** All the lexical fiels  
 194 displayed are reported in the appendix. The frequency of appearance is described in the  
 195 legend.

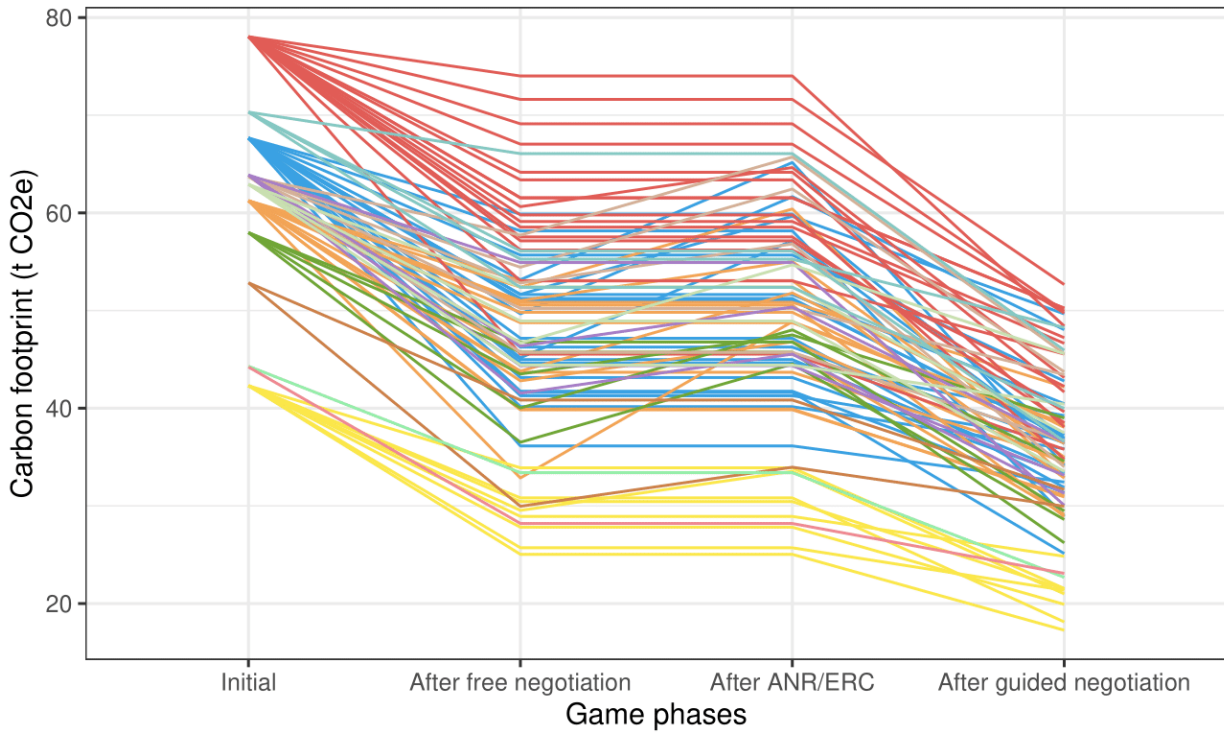
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197 In total, 407 different alternatives were expressed ; some of them being considered by many  
198 participants, so that the total individual number of actions (move of tokens) performed to  
199 reduce carbon footprint was 2141. The three most popular alternatives (by numbers) are  
200 video communication (35%), public transportation (i.e. train travels, 21%) and mutualization  
201 (18%). By nature, this latter alternative requires a degree of interaction between two, or  
202 more, characters, and thus covers a great lexicological plurality. More than one hundred (101)  
203 different wordings of this alternative were voiced by participants, as shown here above in Fig  
204 3 (orange dots).

205

## 206 b. Trajectories of the different game tables

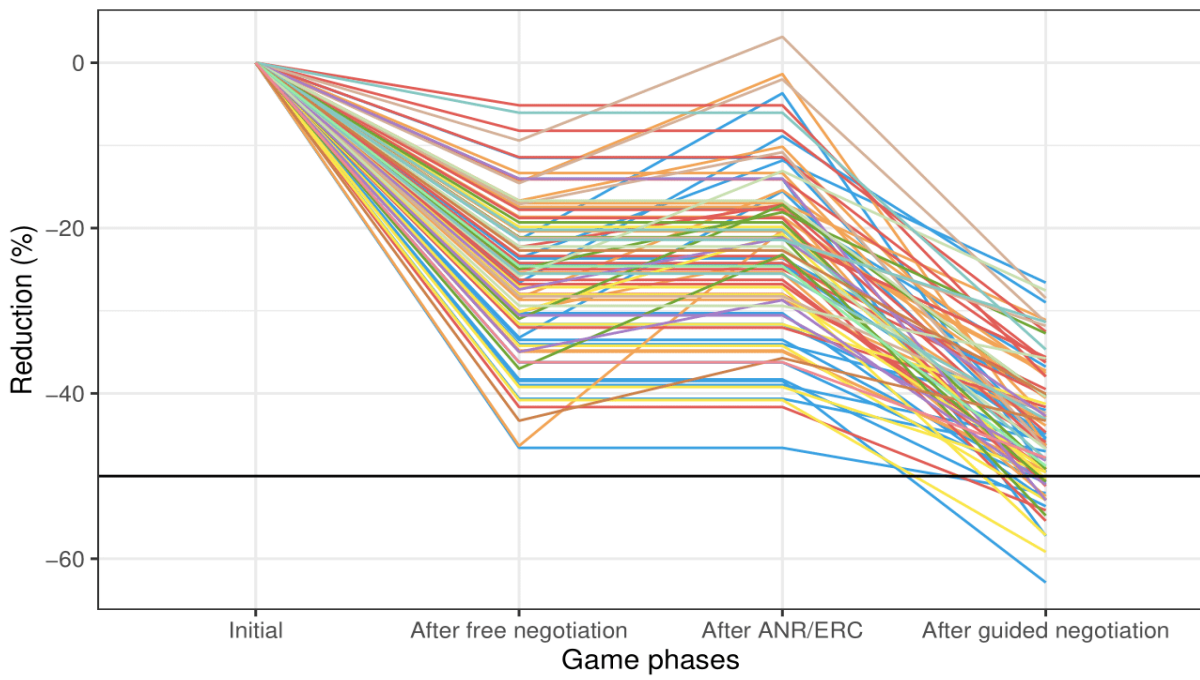
207 The GHG emissions trajectories are first presented through the absolute reduction of  
208 GHG of each game table (Fig 4a, *CF*) ; then, the relative reduction is shown (Fig 4b, *R*) to  
209 facilitate intercomparison given that not all the game tables/teams start with the same initial  
210 emission level (Table 1).



Virtual team

- Earth Dynamics
- Ocean and Climate
- Environment
- International Joint Laboratory
- Air Quality
- Water Resources
- Climatology
- Geophysics
- Development and Environment
- Technology and Transition
- Informatics
- Society and Environment

211



— -50% target

Virtual team

- Earth Dynamics
- Ocean and Climate
- Environment
- International Joint Lab
- Air Quality
- Water Resources
- Climatology
- Geophysics
- Development and Environment
- Technology and Transition
- Informatics
- Society and Environme

:

213

214 **Fig 4. Virtual GHG footprint trajectories.** (a) Absolute and (b) relative GHG trajectories for 85  
215 game tables coloured by virtual teams. The horizontal solid black line represents the 50%  
216 reduction goal.

217  
218 The x-axis reports the four successive sub-phases of the role-playing game, namely the  
219 initial footprint of the different virtual teams, as previously detailed in section IIA, the GHG  
220 footprint decrease after the free negotiation phase, ANR and ERC project grants, and the final  
221 reduction after the guided negotiation phase. Beyond the general decreasing trajectory of all  
222 broken lines observed in Figures 4a and 4b, we can emphasize a strong variety of initial  
223 budget (ranging from 42 tCO<sub>2</sub>e to 78 tCO<sub>2</sub>e per virtual teams), and of games trajectories.

224 Overall, all games managed to reduce their carbon footprint after the free negotiation  
225 phase. The variability of the final emissions at the end of the games overpasses the  
226 variability of initial GHG footprint, which clearly highlights the importance of the  
227 interactions between players during the game.

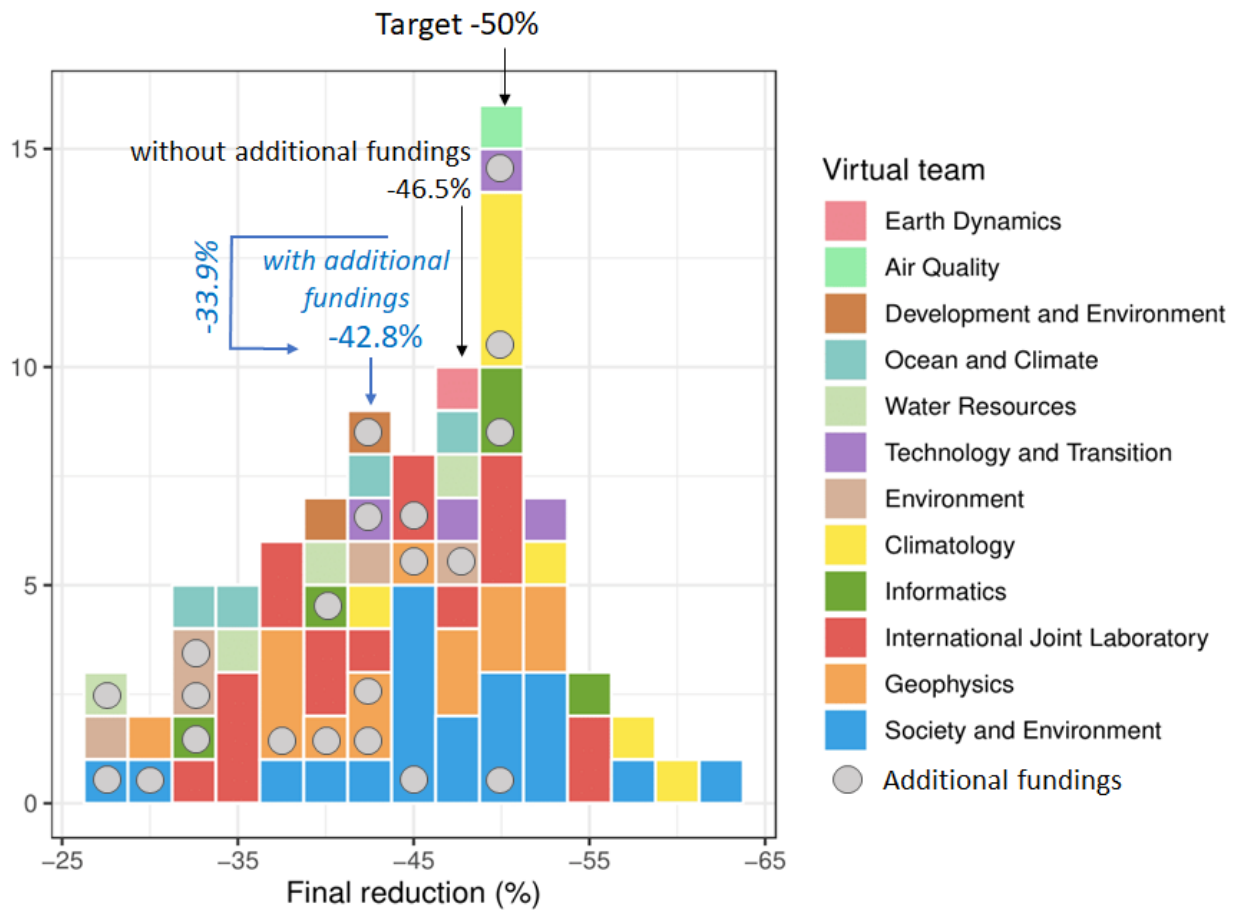
228 To compare the trajectories of the different tables, we displayed the relative reduction  
229 in GHG footprint (Fig 4b). Here, all tables start from 0% and reach between 5% and 45%  
230 reduction at the end of the free negotiation phase. As previously pointed out in Fig 4a, the  
231 successful application to ANR and ERC funding programs increases some of the footprints,  
232 sometimes wiping out the efforts that have been made during the free negotiation (e.g. one  
233 game of the Environment virtual team in brown). Finally, the range of reduction after guided  
234 negotiation is narrowed down to a final average reduction of 44% and a median of 46%.

235 The variability between games is high, the less efficient groups of participants reducing  
236 by 25-30% their emissions, while the most efficient ones reach reductions close to 60%.  
237 Despite the variety of situations, the virtual reductions obtained during all games are  
238 promising and show that substantial opportunities for GHG emissions reduction exist within  
239 the academic world. The high variability between games suggests that the reduction does

240 not depend on the intrinsic characteristics of the twelve virtual teams (initial carbon  
241 footprint, distribution of motives, psychological profiles, etc.), but rather on the way  
242 participants of a game interplay through the ten characters they embody. To go further in  
243 the analysis, it is interesting to show the density distribution of the final relative GHG  
244 reductions, which is represented in Fig 5.

245 On this figure, no color clusters are observable, suggesting that the final GHG footprint  
246 of virtual teams are approximately evenly distributed. For example, among the twenty  
247 games of the “Society and Environment” virtual team (blue squares), there is one at each  
248 extreme (-27.5% and -62.5%): the final result therefore depends more on social interactions  
249 that have been created during the game between participants, than on the characteristics of  
250 virtual teams played. However, in addition to this observation, there is a threshold effect  
251 related to the target of -50% proposed to win the game: before this target, the distribution  
252 increases gently and gradually, whereas after -50%, it suddenly drops. The target seems to  
253 affect the result obtained so that, as long as the target is not reached, the participants  
254 imagine solutions to reduce by 50% their emissions, but as soon as the target is reached,  
255 there is no reason to do more than necessary. The distribution peak, observed for a value of  
256 50%, seems to indicate that the motivation of the participants is highly driven by the  
257 objective to be reached.

258



259

260 **Fig 5. Density distribution of the final GHG reduction.** It synthesized data presented in Fig 4b,  
 261 for the 85 game tables colored by virtual teams.

262

263 Another interesting aspect concerns the impact of additional fundings on the final GHG  
 264 footprint. In Fig 5, games that did not receive additional fundings (i.e. additional GHG  
 265 emissions) have an average reduction of -46.5%, logically beyond the ones that were  
 266 overloaded by additional emissions. For games receiving additional fundings, the  
 267 corresponding additional GHG emission average 12.8%. If participants were not influenced  
 268 by these “penalties” the reduction of GHG emission should be around -33.9%, which is  
 269 actually not the case. After the guided negotiation phase, the average GHG emission  
 270 reduction was established at -42.8%. It means that corresponding participants made a  
 271 substantial effort (+8.9%) to reduce their footprint and tentatively reach the targeted -50%

272 of reduction. It is worth noting that none of the games with additional funding overpasses  
273 the target, while 14 of the 64 games without additional fundings overpass the target.

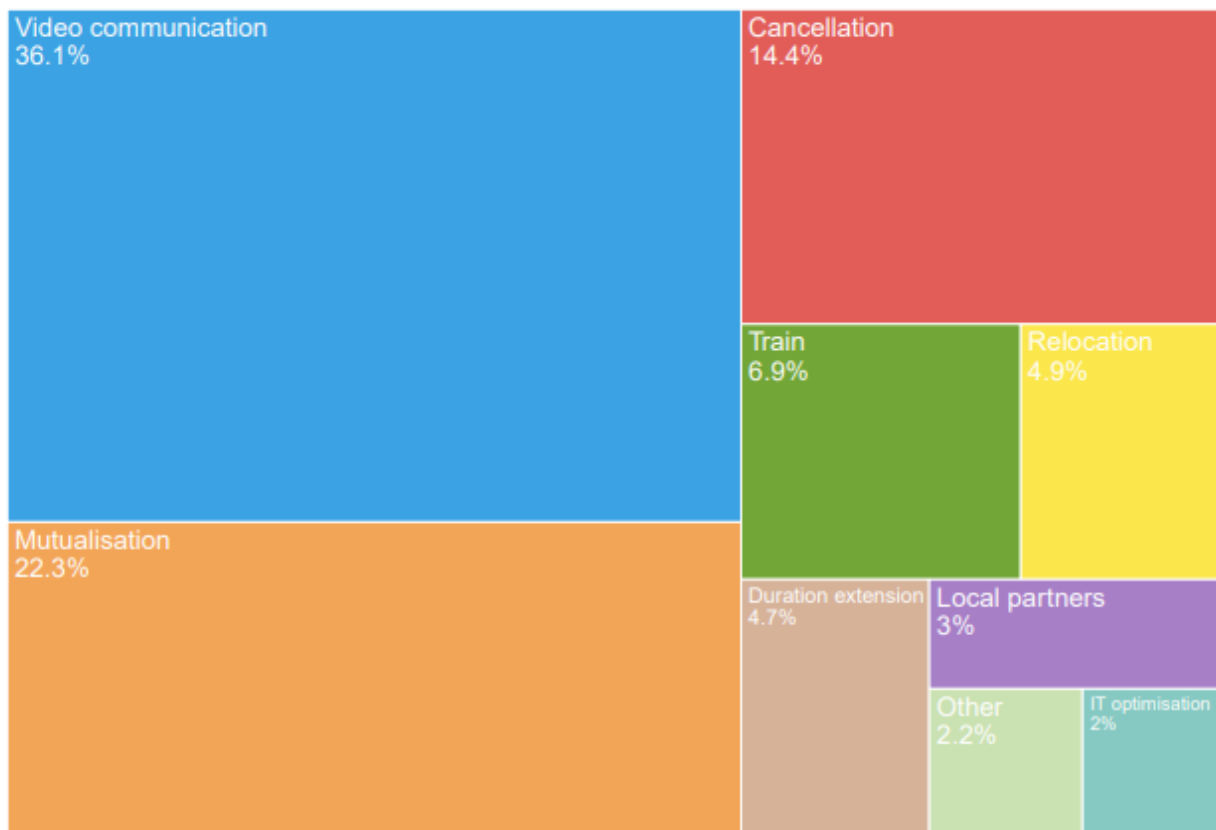
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### 275 c. Alternatives chosen and motives

276 The previous section indicates that the interaction between the participants and the  
277 resulting synergies predominate in the achievement of the reduction objective. However, are  
278 the alternatives chosen by the participants of the different games the same or, on the  
279 contrary, are they very diverse and dependent on the synergies specific to each game table?

280 To answer the question, the games were also analyzed and compiled to emphasize the  
281 alternatives selected by participants, in the nine categories detailed previously (Table 4) and  
282 categorized in Fig 3. Results are reported in Fig 6.

283



284

285 **Fig 6. Repartition of the total GHG reduction by categories.** The GHG reduction is, by average,  
286 44% of the GHG initial footprint. The alternative categories are the ones expressed by  
287 participants and synthesised in Fig 3.

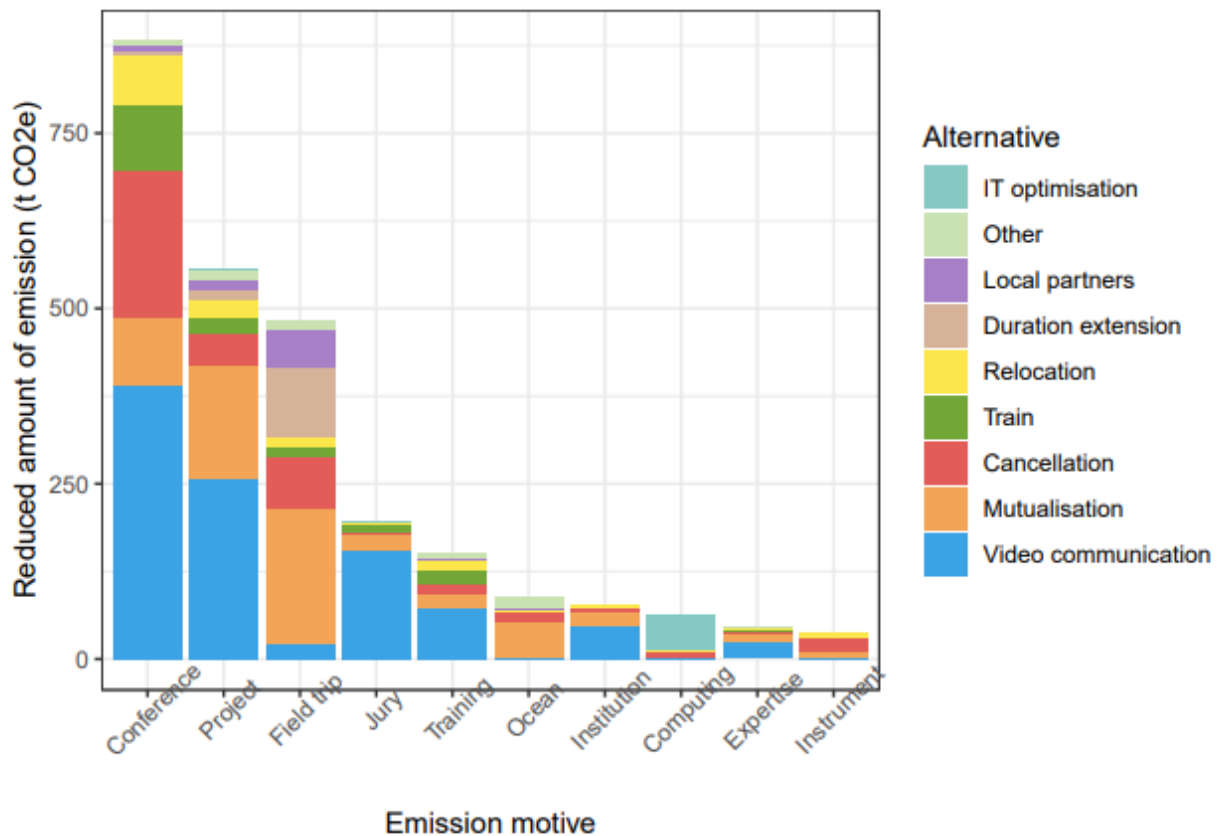
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289 The predominant alternative (36.1%) is the use of video communication tools. It is  
290 followed by the mutualization of some professional activities (22.3%) and by voluntary  
291 cancellation or reduction of research activities (14.4%). Train (6.9%), relocation (4.9%) and  
292 duration extension of journeys (4.7%) contribute a smaller part to the total virtual  
293 reduction. Finally, local partners (3.0%), IT optimization of numerical calculations (2.0%)  
294 and others (2.2%) account for a small share of the virtual emission reduction. Overall,  
295 almost 80% of the reduction is achieved through four categories of alternatives. Reduction of  
296 the GHG footprint through the implication of “local partners” category is believed to be  
297 underestimated, probably as a result of mixing with the mutualization category. The  
298 relatively low effect of IT optimization is attributed to the small fraction of emissions from  
299 computer simulations present in the 12 virtual teams considered. At a global scale, IT  
300 optimization is probably much more important.

301

302 Fig 7 shows which alternatives were chosen for each of major research activities, their  
303 corresponding alternative proportion, and how much GHG emissions were reduced.





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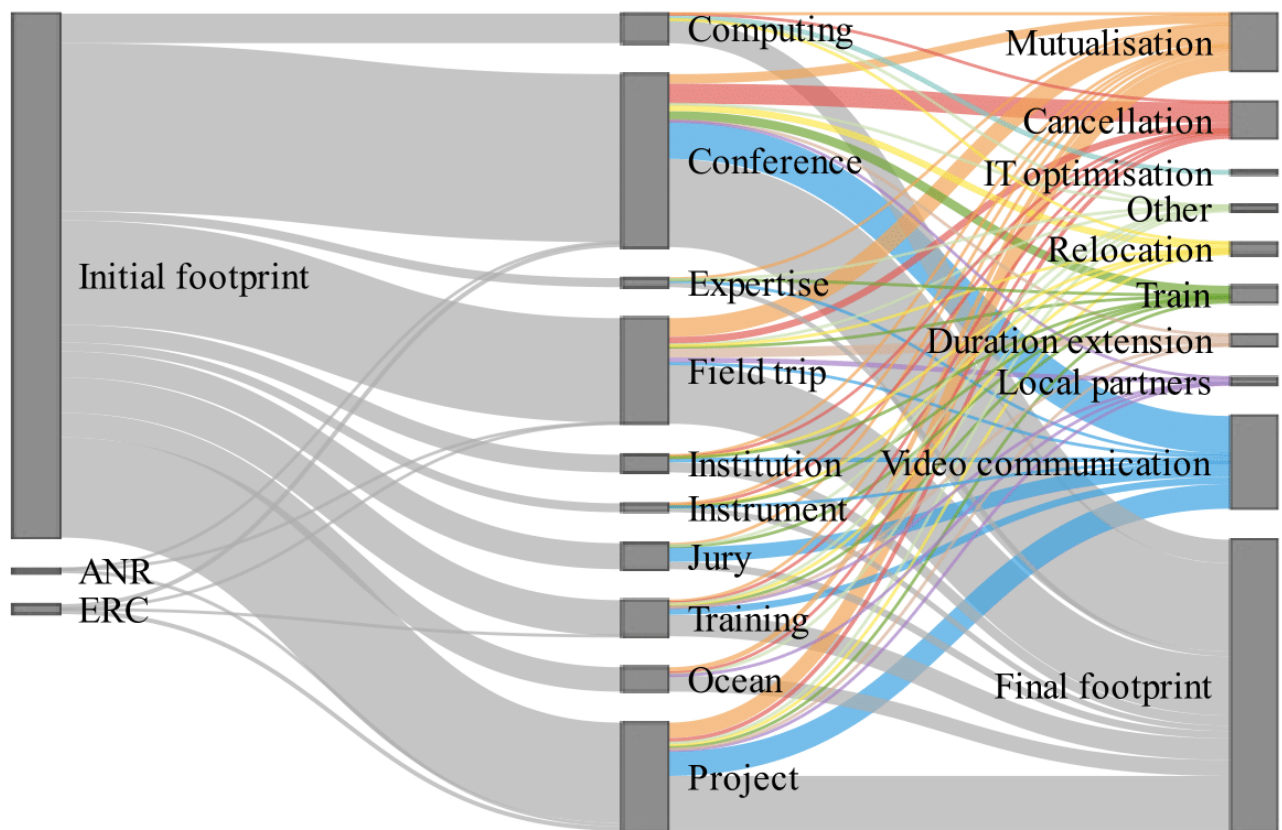
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318

**Fig 7. Absolute GHG reduction distribution.** The reduction is subdivided by alternative categories depending on the emission motives: air travel to reach a conference, to meet for a project, for field trip, jury, for training, oceanographic campaigns, air travel for institutional meeting, cost of numerical computing, air travel to make an expertise, to access to a large unique instrument.

Video communication (blue bars) is an efficient factor to reduce GHG footprint for six emission motives, by replacing physical meetings for conferences, projects, juries (PhD, staff recruitment, etc.) as well as training, institutional and expertise meetings by some distant video interactions. Field trips (on the continent or at sea), which are highly contributing to GHG footprint, are most often mutualized.

In general, the alternatives are dependent on the motives. A diversity of alternatives are required to maximize the reduction, which emphasizes the complexity and richness of interaction between participants.



319

320

**Fig 8. Distribution of the GHG emissions from the role-play initial balance to the selected**

321

**alternatives and the final balance.** On this Sankey diagram, the initial distribution of

322

emissions can be seen, to which the emissions generated by the funded ANR/ERC projects

323

during the game can be added. The initial distribution according to the motives can be

324

seen in the centre of the diagram. On the right-hand side are the selected alternatives and

325

the remaining emissions. The flow bands indicate the distribution between motives and

326

selected alternatives.

327

328

Fig 8 shows in more detail the distribution of GHG emissions and pathways for

329

reductions. The grey vertical bars and colored bands are proportional to the global GHG

330

emissions for the 85 games considered. This Sankey diagram complements the information

331

given in Fig 7. It becomes clearer why the total emissions from conferences are

332

predominant: it is also the largest share of the initial distribution. Some motives appear to be

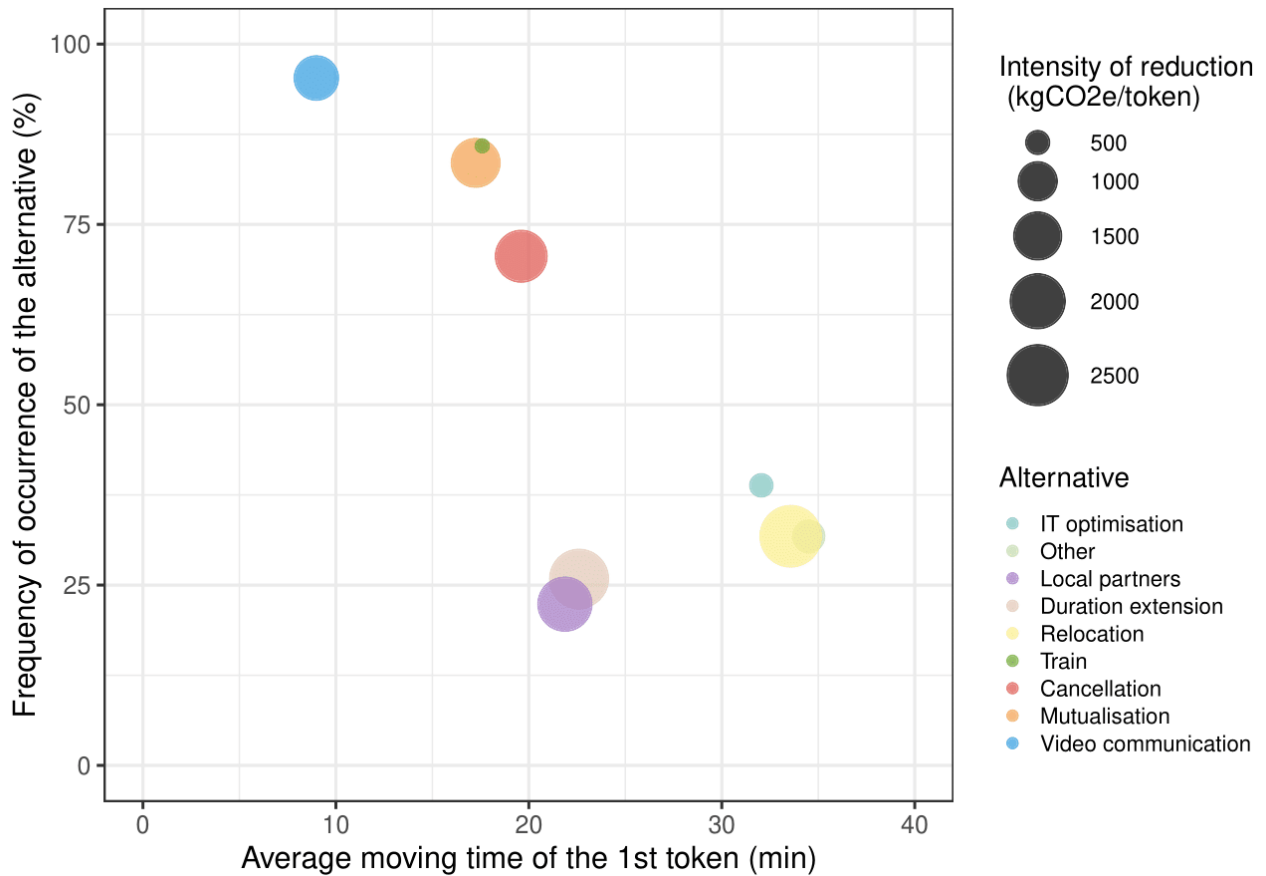
333 difficult to substitute, for instance intensive computing and sea cruises, while others seem  
334 easier to reduce, juries in particular.

335

#### 336 d. Frequency, spontaneity and emission intensity

337 As the role-playing phase takes place in two sub-phases of 20 and 25 minutes each, it is  
338 interesting to look at the influence of the time when the tokens are replace for a given  
339 alternative. Three characteristics are particularly meaningful: first, the spontaneity of an  
340 action, i.e. the minimum time of appearance of the variable (motive or alternative) ;  
341 secondly, its frequency of appearance on all the games and finally its reduction intensity in  
342 kg CO<sub>2</sub>e per token.

343

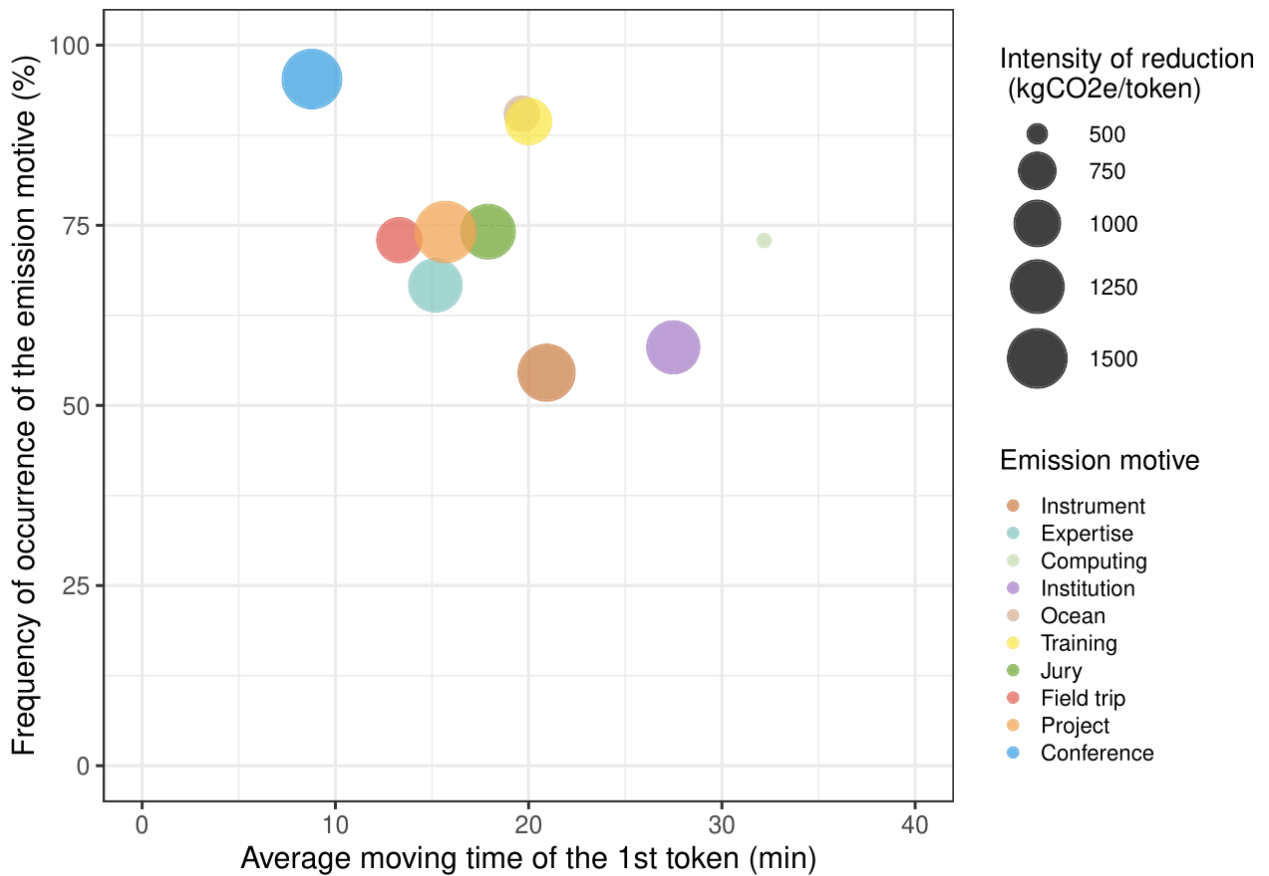


344

345 **Fig 9. Spontaneity of the different alternatives sized by reduction intensity.**

346

347 Fig 9 depicts the frequency of appearance of each alternative as a function of its  
348 spontaneity. The size of the bubbles is proportional to the reduction effectiveness of the  
349 alternative in kgCO<sub>2</sub>e per token. Overall, four clusters of bubbles can be observed. First is the  
350 “video communication” alternative, which is very spontaneous (less than 10 minutes for its  
351 first appearance), very frequent (proposed by 95% of games) and rather effective. Cluster  
352 two includes three alternatives, namely “mutualization”, “cancellation” and “train”, which  
353 also come fairly early during games and remain fairly frequent but are unequally effective in  
354 reducing GHG emission, especially “train” which is rather low as it cannot substitute long-  
355 distance air travels. The following cluster is composed of the “duration extension” and “local  
356 partners” alternatives, which are proposed later and are less popular (around 25% of  
357 occurrence) but rather effective in terms of intensity of reduction. The last cluster includes  
358 “relocation”, “IT optimisation” and “others”. It arrives very late in the games, on average  
359 during the guided negotiation phase (after 30 minutes on average), is infrequent and  
360 unequally effective: “relocation” is the most effective alternative, while “IT optimisation”  
361 appears to be poorly effective.



362  
 363 **Fig 10. Spontaneity of the different emission motives removal.** It is sized by reduction  
 364 intensity. The size of the bubbles is proportional to the reduction effectiveness of the  
 365 motive removal in kg CO<sub>2</sub> equivalent per token.

366  
 367 Fig 10 represents the frequency of each motive removal as a function of its  
 368 spontaneity. The participation in international conferences is globally the only motive to be  
 369 withdrawn frequently (more than 95% of games played) and getting a high spontaneity  
 370 (<10min). In contrast and logically, flight to access to “unique instruments” are the least  
 371 frequently removed (just over 50% of game tables initially having them), which is  
 372 understandable as it is the core of some research activities and cannot be substituted.  
 373 Finally, IT optimization is less spontaneously mentioned (beyond 30 minutes of play).

374 The effectiveness of reduction, represented by the size of circles, is also rather variable,  
 375 ranging from more than 1500 kg CO<sub>2</sub>e per token for projects and conferences meetings, to  
 376 less than 500 kg CO<sub>2</sub>e equivalent per token for computing.

## 378 4. Discussion

### 379 a. Synergy during the games and influence of the target

380 According to Pohlmann et al. (2021)[23], the normalisation of climate-friendly  
381 behaviors in a given social group will not occur through the sum of individuals. Gamification  
382 thus often provides interactive spaces where reality can be experienced and transformed,  
383 which is a rich basis for knowledge creation (Kolb, 2014[24]).

384 Our study shows that most of the variability of the results can broadly be explained by  
385 two independent factors: the synergy that was created between the participants during each  
386 game and the target that is given to win the game (in our case -50% of GHG footprint). As far  
387 as synergy between participants is concerned, an in-depth anthropological and sociological  
388 work would be needed to assess the brakes and leverages to GHG footprint reduction  
389 (Whitmarsh et al., 2020). An in depth analysis of this hypothesis in this study goes beyond  
390 our scope but is a key perspective for further analysis of the data collected during the games.

391 Focusing on a more quantitative analysis, some interesting elements can be deduced  
392 from final GHG footprints (Fig 5). In this figure, the density distribution shows an  
393 asymmetry, which corresponds to a threshold effect: below 50% of reduction, the game  
394 tables are distributed rather gradually, but once the objective is reached, the density  
395 distribution suddenly drops. Thus, as long as the objective is not reached, the participants  
396 make all the efforts they can and as soon as the objective is reached, the participants stop  
397 making efforts. The question then arises whether setting a target of 75% would also result in  
398 this threshold effect with an average reduction slightly below the target. We may  
399 hypothesize that a reduction of 50% finally remains acceptable and reachable, but a target at  
400 75% would probably discourage participants and require more profound and systemic  
401 changes of the academic sector practices. It is worth noting that the final reduction was

402 about 45% (mean and/or median) which is believed to be a positive signal for reaching  
403 significant reduction of GHG emission in real life.

404

## 405 b. Frequency, spontaneity and effectiveness of alternatives

406 Here, our interest was to identify how to articulate the emission motives and the  
407 alternatives, as expressed in Fig 8, in order to build realist scenarios for reducing the carbon  
408 footprint of the academic world. In order to analyze the reduction choices made by the  
409 participants, it was decided to focus the study's attention on specific characteristics. To do  
410 this, it is important to understand which emission motives are favoured for reduction and  
411 towards which alternatives by looking at the frequency, spontaneity, effectiveness and  
412 efficiency of these choices (Figures 9 and 10). However, passing from the virtual space of a  
413 role playing game to the real world of research, may introduce unexpected difficulties due to  
414 the current functioning of research, which promotes individual performance and  
415 competition (van Dalen, 2021[25]) instead of bulding bridges toward global sustainability  
416 (Irwin et al., 2018[26]).

417 Our results showed that 80% of the GHG reduction was possible thanks to four alternatives,  
418 namely video communication, mutualization of means or activities, cancellation of activities  
419 and lower carbon emission transportation (train). The use of video communication is the  
420 most spontaneous and frequent proposal, which enables the greatest reduction (16.2%),  
421 because it can be adapted to a large number of activities, with the notable exception of  
422 field/sea campaigns. The spontaneity and efficiency for video communication have probably  
423 been propelled by the COVID-19 pandemic crisis that has recently imposed such means of  
424 communication due to lockdowns and remote working (Nguyen et al. 2020[27]). Video  
425 communication practice had however already been raised within the scientific community as  
426 an alternative to conferences (Jordan and Palmer, 2020[28]). Nevertheless, the advantages  
427 and disadvantages of virtual conferences are debated. Another suggested option is to attend

428 conferences in person, but to be more selective (see below, cancellation). The second option  
429 is the mutualization of activities or means, which also leads to a strong overall reduction of  
430 GHG footprint (10.0%) by combining several field trips of different purposes or by  
431 delegating specific tasks to limit the number of participants during field/sea campaigns. Yet,  
432 experts of oceanographic campaigns consider that a reliable mutualization of onboard  
433 activities is an uneasy task. In real life, one can anticipate non-negligible organizational  
434 obstacles and an expected resistance of researchers and their stakeholders (community,  
435 hierarchy, partners) for such suggestions. While grouping several activities on a personal  
436 basis is not excessively complex, mutualization between colleagues requires a high degree of  
437 communication, preparation and trust. At present, mutualization is not sufficiently  
438 recognized by academic institutions to become popular, in view of the time required and the  
439 risks involved for careers, in case of failure of uneasily rescheduled campaigns. According to  
440 Shove and Walker (2014)[29], individual actions are embedded in institutional, social and  
441 infrastructural frameworks, which ensure that climate-damaging behaviors remain the  
442 norm. The academics need to be proactive to shift these norms through more mutualized  
443 and frugal research. The third alternative concerns cancellation or rationalisation of  
444 research activities. It is by nature very simple to be done technically, but seems to be over-  
445 represented in our results. The main limitation is the psychological acceptance by  
446 participants, in link with social habits and pressures (Gifford, 2011[30]). The lack of  
447 institutional recognition of the efforts made and risk-taking by researchers in the case of a  
448 cancellation or drastic reduction of field/oceanographic surveys seems also to be a  
449 limitation. It is the same in the case of limitation to in-person meeting participation. As long  
450 as the carbon quota or any other indicator, based on the sustainability of activities, is not put  
451 in place by academic institutions, reducing one's activity brings at best a saving of time and  
452 an improved work-life balance, at worst, a devaluation of research performance and  
453 researcher's recognition. An in-depth analysis of costs and benefits for the society should be



454 considered. The fourth alternative is train travel, which is often mentioned in the literature  
455 as a solution for decarbonizing research. However, train travel quickly reaches its limits in  
456 the sense that it is neither easily accepted to take the train if several train changes are  
457 required or heavy/cumbersome equipment needs to be transported. Trains cannot  
458 substitute long-distance air travel. For most regional activities however, train is even very  
459 efficient (Ciers, et al., 2019[31]). The train must thus be promoted both as an efficient  
460 practice on a regional scale, and as a marker of change in our practices.

461 The remaining 20% of the reduction is made up of solutions that occurred less  
462 frequently and were less spontaneous, but which can compensate for the limitations of the  
463 first four. Relocation, coupled with the use of train, is thus very efficient as it directly  
464 addresses long-distance air travel, particularly for conferences. The extension of the mission  
465 duration is similarly very interesting but is proposed more specifically for field trips or sea  
466 cruises which allow for more expatriation. Local partners and expatriation are specific to  
467 some research groups and thematics. Reducing the corresponding GHG footprint will require  
468 first understanding people's beliefs, values and norms, second to engage in depth  
469 discussions between all actors and policy makers to break psychological and other limits  
470 (Gifford, 2011).

471 Regarding the emission motives, they are globally withdrawn from the playmat in  
472 proportion to their initial distribution within the eighty five tables. Conferences are naturally  
473 removed the fastest and most often, but this should not overshadow the other motives for  
474 the teams' emissions, as is often the case in scientific works that consider conferences for the  
475 most part. However, this raises the question of the acceptability of replacing a conference  
476 with a videoconference or cancelling it, and the valuation of conferences in the research  
477 indicators. There are also many motives that can be played on. Indeed, one motive in  
478 particular is over-reduced: thesis juries, essentially carried out by videocommunication, for  
479 which there is a greater propensity to reduce activity, with a gain in personal life quality.

480 Conversely, certain motives are under-represented, like oceanographic surveys, intensive  
481 computing or travel for the use of unique instruments, as they are specific to the activity of  
482 the research labs and so more difficult to reduce, which may explain the lower spontaneity  
483 and frequency for the latter two.

484

### 485 c. Steps and timetable for achieving the -50% target by 2030

486 The key point now is to consider how to transform the virtual pathways of GHG,  
487 expressed during the role play phase, into real measures. In the virtual format, participants  
488 detach themselves from their emotions but have the difficult task of projecting themselves  
489 into the skin of a fictional character. Some participants may find it difficult to make this  
490 change of posture and to become imbued with the personal motivations, posture and  
491 convictions of the embodied characters. The difficulty is even greater when each participant  
492 plays two characters, and when these characters' behavior and profile are different from their  
493 own (for instance when a PhD student must play a senior researcher). The complexity  
494 therefore lies in knowing to what extent the proposals emanating from fictional discussions  
495 can be directly transposed into the everyday life of an actor in the academic world.  
496 Nevertheless, no justification could discredit an alternative a priori. It is still necessary to  
497 encourage their implementation in order to judge their acceptance in the framework of a  
498 functional research group. Two main directions for their implementation can be  
499 distinguished:

500 First, promoting and recognizing the efforts made by individuals to reduce one's GHG  
501 footprint would be a preliminary step. One point that came up several times in the discussions  
502 during the debriefing phases was the importance of indicators of academic performance.  
503 Indeed, the current indicators encourage productivity and do not take into account the social  
504 and ecological impact of research and education activities, in particular in terms of GHG  
505 footprint. It seems inappropriate to keep the same evaluation criteria for academia in the

506 context of the socio-ecological transition. We know that conferences play a major role in the  
507 dissemination of work and the construction of a professional network. They are all the more  
508 important for young researchers compared to senior ones who have already obtained  
509 permanent positions and built up their network. Nevertheless, it is the latter who travel the  
510 most to participate in international conferences (Wynes, 2019). The evolution of indicators  
511 and evaluation criteria therefore appears to be a relevant option for taking better account of  
512 criteria compatible with global limits.

513         The second option is for the functional teams to take control of the results. The digital  
514 interface used during the role-playing phase of MaTerre180' constitutes a powerful tool for  
515 developing new techniques of communication and negotiation between peers. We can  
516 imagine that some research groups could take advantage of this TSS to experiment with  
517 various strategies of research projects and define the ones that best balance benefits for  
518 society and sustainable GHG footprint.

519         In their exhaustive review, Flood et al. (2018)[32] reported various climate related  
520 games or role playing focusing on water management, long term farming or risk disasters; but  
521 none of them was dedicated to the academic world and its non-negligible GHG footprint.  
522 Knowing the peculiar role of scientists in Society, we may hope that the use of a tool such as  
523 Ma Terre en 180' could accelerate a shift in the scientific community and provide a persuasive  
524 argument for a broader shift in other sectors.

525         Transition support system could certainly facilitate the transition, but this will depend  
526 on our capacity to follow at least two recommendations (Galeote et al., 2021): first, it is  
527 important to promote interventions in emerging and developing countries and to extend the  
528 target to young students and more social, political, and economic actors. Secondly,  
529 gamification and TSS techniques should be massive and lead to large data series in order to  
530 get statistically robust and unbiased scenarios of reduction. Some collaboration with widely  
531 distributed research institutions, could favorably help for reaching these recommendations.

532

## 533 5. Conclusion

534 The authors of this study are convinced that the state of scientific knowledge on the  
535 current and coming social and ecological crises, caused or enhanced by global warming, is not  
536 enough to bring about a systemic and rapid change that is commensurate with the issues at  
537 stake (Hulme, 2020). In this context, the academic world is not an exception and must act and  
538 embody changes (Attari et al., 2016 ; Whitmarsh et al., 2020). For that purpose, authors  
539 created a game-based TSS, Ma Terre en 180 minutes (<https://materre.osug.fr/>), to build  
540 scenarios of GHG emissions reduction in the academic community. The TSS has been deployed  
541 during the year 2021 with around 600 participants. The analysis of all the games played is  
542 encouraging and expresses clear pathways for reductions: the range of GHG reduction at the  
543 end of the game-played phase is between 25 to 60% with a median reduction of 46%,  
544 independently of the virtual research team played and given a target of 50% reduction. This  
545 result highlights that, virtually, the objective of 50% of GHG emission reduction in 2030 is  
546 reachable for the academic world.

547

548 More in-depth analyses were conducted in order to understand the dynamics of  
549 reduction, the remaining obstacles to endorse a reduction strategy, and to spark all ideas  
550 about possible alternatives. The alternatives allowing the greatest reduction are the video  
551 communication tools (36%), followed by the mutualization of the professional activities and  
552 the voluntary cancellation or reduction that represents 22 and 14% of reduction, respectively.  
553 The remaining 28% of reduction is composed by the use of trains as a transport alternative,  
554 the relocation of professional activities, the duration extension of some missions, the  
555 optimization of the information technology and other marginal ideas. Our results also confirm  
556 the necessity of alternatives adapted to specific research activities: the most effective tool to

557 reduce the GHG emissions from conferences, projects and juries is, as expected, the video  
558 communication tool whereas mutualization and duration extension are the most important  
559 alternatives for field trips. The initial footprint of the research activities explain the  
560 dominance of some activities to the total emission that remains even after the game phase  
561 (like conferences). It also shows the small part of cancellation in the GHG emission reduction  
562 from the different categories, except for conferences, and thus shows the relatively easy way  
563 for the academics to reduce their emissions without tremendously affecting their research  
564 activities. Finally, the analyses of all the game dynamics, i.e. when, which and how often the  
565 alternatives are proposed, show some obstacles to use some types of alternatives and the  
566 necessity to have a person that guides the discussion (second part of the game phase):  
567 relocation, local partners and computing optimization need more guided discussions than  
568 individual choices of video communication, and free discussion for mutualization.

569

570         Diverse game reviews from the last decade show that the tendency of gamification has  
571 only grown in recent decades (Reckien and Eisenack, 2013[33]; Flood et al., 2018 ; Galeote,  
572 2021). However, to the best of our knowledge, this is the first time that such a role-playing  
573 game is deployed and used to determine the possible scenarios to reduce GHG emissions in  
574 the academic world. Gamification is relevant because it allows participants to fail with low  
575 consequence (Plass et al., 2015[34]). Some further session of MaTerre180' need to be  
576 performed in order to consolidate the results and explore the participants sociological  
577 synergies during the workshops: changing the 50% target of GHG emission reduction, using  
578 virtual teams exploring other field of research, adding other kinds of virtual characters,  
579 incorporating the purchases (consumables, materials and equipments) into the initial carbon  
580 budget, etc.. Additionally, deploying MaTerre180' at different scales and within varied  
581 academic contexts (universities vs. national research institutes, students vs.university staff)  
582 will help to tackle possible biases. Last but not least remains the transition between virtual

583 and real world, i.e. to find the method to adapt the scenarios imagined with the virtual game-  
584 based tool into the real world of academic research. This probably requires the participation  
585 and involvement of the institutional governance of research organizations.

586

## 587 6. Material and methods

### 588 a. Ethics statement

589 All aspects of the experimental procedures were reviewed and approved by the  
590 “scientific board” of the French National Research Institute for Sustainable Development  
591 (IRD-France, approval n° D2S-2022-002. All participants gave consent to the facilitators prior  
592 to their participation: once the online session was opened, the facilitator of each table asked  
593 to each participants of the workshop for the right to record the videos as a source of raw data  
594 for further non-profit research. When the agreement was not obtained for all individual  
595 participants, the session was not recorded and the corresponding table was not considered  
596 for further analysis. When the agreement was obtained the session was recorded and the  
597 facilitator notify it by signing a letter agreement. We do remind that each participants role-  
598 play two fictive characters ; no personal information on individuals were collected, only on  
599 the actions of their fictive characters during the game.

600

### 601 b. MaTerre180', a game-based participatory tool

602 MaTerre180' is a Transition Support System organized in four distinct phases, through  
603 which an academic institute/group will seek to change the organisation of its academic work  
604 to reach a target GHG emission reduction . Fig 1 summarizes the timeline. The deployment of  
605 MaTerre180' lasts 180 minutes (+ a 30 minutes debrief time). It runs over two half-days, to  
606 help the participants gain sufficient introspection and encourage their cognitive engagement.

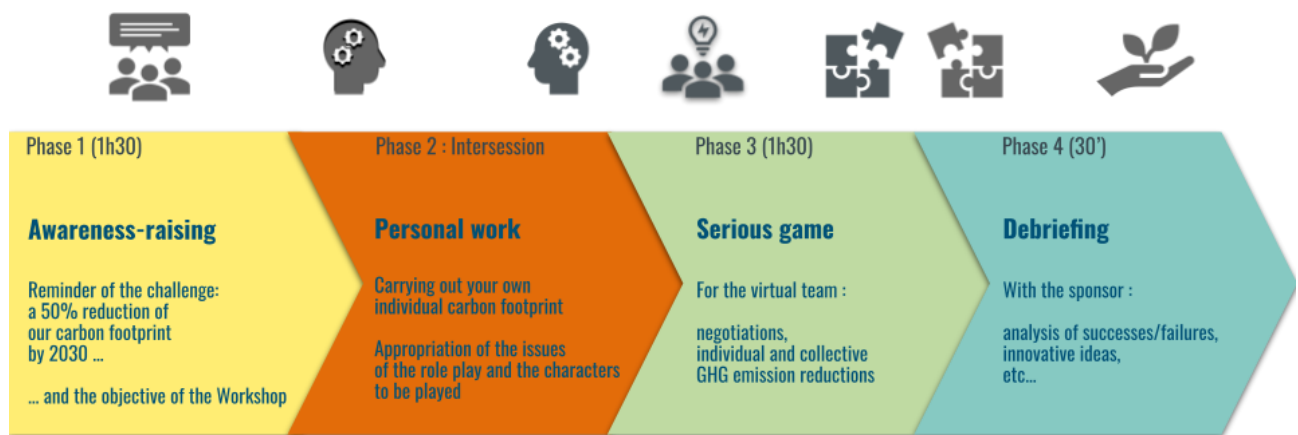
607 As an adaptation to the COVID pandemic, MaTerre180' has been designed to be deployed  
608 online, which proved to be particularly useful for the massification and the digitization of this  
609 game-based approach.

610 In this paper, the analysis focuses only on the role-playing phase of the MaTerre180'  
611 workshop (phase 3 in Fig 1).

612

613 Each MaTerre180' individual workshop gathers a facilitator, (four to) six participants,  
614 one of them playing the role of team leader, and an advisor.

615



616

617

618 **Fig 1. Timeline of the MaTerre180' Transition Support System (TSS).** Each workshop is  
619 composed of four phases to raise awareness (phase 1), make some introspection (phase  
620 2), participate to a role-playing serious game (phase 3) and debrief about results and  
621 postures (phase 4).

622 **Phase 1: the awareness-raising phase.**

623 This first phase intends to build a common background on the topic among participants, and  
624 to offer them the opportunity to know each other, a key prerequisite before the further  
625 discussions and negotiations. Phase 1 is based on a set of documents containing general  
626 ecological statements: the crossing of four of the nine global limits (Rockstrom et al. 2009[35])

627 ; Steffen et al. 2015[36]) and the theory of the doughnut economy (Raworth, 2012[37]). Then  
628 follows a more specific section on climate change, with an overview on global temperatures  
629 (<https://showyourstripes.info/>) and their possible evolution in France (Bador et al,  
630 2017[38]). The rest of the awareness-raising documents deal more specifically with the  
631 academic world, presenting the carbon footprint of some French research groups (IGE,  
632 ISTERre and LOCEAN), the impact of some research activities at the individual scale (Berthoud  
633 et al., 2019[39]) and the results of the survey on academic practices and awareness "Les  
634 personnels de la recherche face au changement climatique" conducted by Labos 1point5  
635 (Labos 1point5, 2020[40]). Emerging initiatives in some French research groups are then  
636 presented. The awareness-raising phase ends with a debrief time for sharing feelings,  
637 reactions, personal experiences and opinions through discussions. The next phases of  
638 MaTerre180', including the role-playing phase, are also introduced during this first ninety  
639 minutes session.

#### 640 **Phase 2: the intersession phase.**

641 Participants are invited, in the few days between the two sessions, to calculate their personal  
642 carbon footprint with an open access simulator  
643 (<https://avenirclimatique.org/micmac/simulationCarbone.php>). They also familiarize  
644 themselves with the two characters (char.) they will play during the role-playing (i.e. game-  
645 based) phase, each related to a technician, researcher, or professor profiles (see below).

#### 646 **Phase 3: the role-playing phase.**

647 During the role-playing phase, five out of the six participants play the roles of two different  
648 characters resulting from a fictitious research group. The sixth participant takes on the role of  
649 team leader, which will be detailed hereafter.

650 Up to now, twelve virtual research teams, each composed of ten characters, have been  
651 designed to simulate groups working on distinct topics with distinct approaches (laboratory



652 experiments, numerical simulations, field surveys...). Each of them has its own characteristics  
653 and has been inspired from a real research group.

654

655 Their full description is available at <https://materre.osug.fr/-Les-jeux->. Table 1 lists  
656 the different virtual teams available so far, the team's initial GHG footprint and some  
657 keywords related to the scientific topics addressed.

658

659 Table 1. List of the 12 available virtual teams with their characteristics.

Name of the virtual team	Initial GHG footprint (sum in tCO <sub>2</sub> e/year for ten characters)	Topics and keywords
Climatology	42.0	Climate change, local field studies, glaciers, snow science
Geophysics	62.0	Earthquakes and volcanoes, near and far field studies, databases, modelling
Earth Dynamics	43.5	Near and far field studies, geochemistry, partnerships with southern countries
Environment	48.0	Environmental sciences, geochemistry, mineralogy, unique instrument, near and far field studies
International Joint Laboratory	78.0	International laboratory, partnerships with southern countries (e.g. in South-eastern Asia), oceanography campaigns, numerical

		modelling
Society and environment	68.0	Sociology, anthropology, ecology, near and far field studies, collaborations with Southern partners
Ocean & Climate	70.0	Oceanography, high sea missions, high performance computing
Computer science (Informatics)	58.0	Parallel programming, artificial intelligence, image processing
Water Resources	63.0	Hydrology, critical zone, field studies (e.g. in Patagonia), with strong partnership with European partners (e.g. France and Germany)
Development & Environment	53.0	Near and far field studies
Air quality	61.0	Geochemistry, near and far field studies, biological and chemical analysis
Technology & transition	63.0	Automation, signal processing, control

660

661

662           During phase 3, each participant received two cards describing his/her fictive  
663 characters' and their respective activities. The set of 10 characters per virtual team includes  
664 senior and junior permanent researchers, PhD and postdoc students, engineers, technical and

665 administrative staff. their links with the other team members, their academic reputation and  
 666 lastly, their "ecological awareness profile" (EAP). There are five types of EAP, ranging from a  
 667 person fully concerned about climate change and already involved in collective actions  
 668 (profile "Time for actions"), to someone considering that his/her career and duties justify a  
 669 high carbon footprint (profile "I make the difference"). A game facilitator is in charge of  
 670 animating the game, and an advisor (ideally chosen outside of the academic community)  
 671 brings his/her external vision on the discussions and comments on the final results of the  
 672 negotiations. In total, eight people are involved during the role-playing phase : the game  
 673 facilitator, five participants that embody the 10 characters, one participant acting as team  
 674 leader and one adviser, which ensures rich and open-minded social interactions. In case of  
 675 registered participants not showing-up during the role-playing phase (or unable to attend),  
 676 the game can be played with down to four participants (instead of six), with some participants  
 677 playing up to three characters and the team leader. Tokens, with a surface area proportional  
 678 to the GHG emission (Table 2), visually represent the carbon footprint of various activities,  
 679 each of them being symbolized by a specific icon.

680

681 Table 2. Token sizes, related CO<sub>2e</sub> emissions and corresponding characteristics of emission  
 682 sources considered so far (Mariette et al., 2021). Details on tokens can be found in appendix A.

Token Size	CO <sub>2e</sub> emissions (in kg)	Characteristics of emission sources
Small	20	<ul style="list-style-type: none"> <li>• 500 km journey by train</li> </ul>
Medium	100	<ul style="list-style-type: none"> <li>• 500 km journey by car</li> <li>• 2500 km journey by train</li> </ul>
Large	500	<ul style="list-style-type: none"> <li>• Short and medium-haul journey by plane</li> <li>• 300,000 hours of CPU calculation</li> </ul>

		<ul style="list-style-type: none"> <li>• 1 day of coastal ship mission</li> </ul>
X-Large	3000	<ul style="list-style-type: none"> <li>• Long-haul journey by plane</li> <li>• 1,800,000 hours of CPU calculation</li> <li>• 3 days of deep-sea ship mission</li> </ul>







683





684 The activities considered in the different virtual teams available so far are listed in Table 3.

685 They will be further referred to as “emission motives”.

686

687 Table 3. Emission motives considered in the 12 virtual teams available so far

Emission Motives / Scientific activity	Description	Icon
Conference	Travel to a conference or workshop	
Jury	Travel to be part of a jury (thesis, accreditation to supervise research, recruitment)	
Institutional meeting	Travel related to meetings in the field of research organisation	
Project meeting	Travel related to the setting up of projects and their implementation	
Field trip	Travel to acquire field data on a specific area	
Instrument	Travel and use of (very) high technology and unique scientific instruments (e.g. particle collider)	

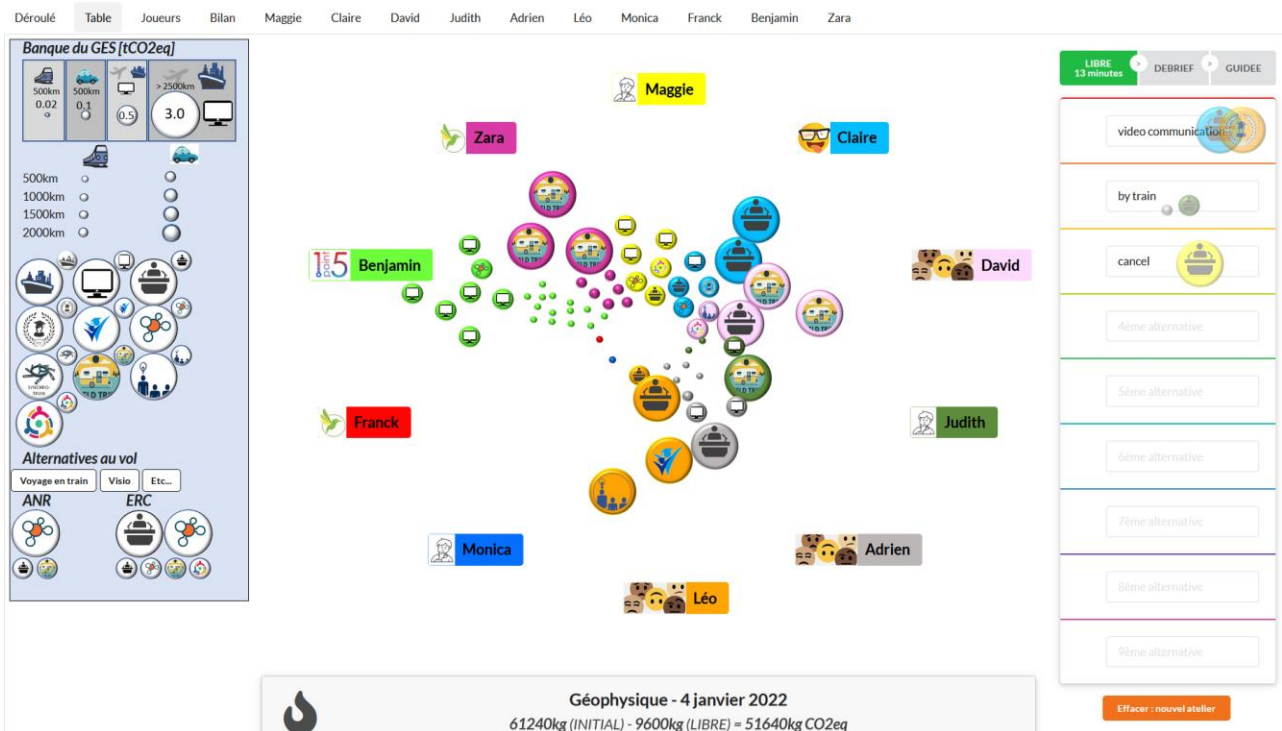
Expertise	Travel related to consultancy for a state, an NGO, etc.	
Training, capacity building	Travel for teaching, capacity building and summer school etc.	
Oceanographic campaign	Campaign at deep-sea or coast for measurements	
Computing	Modelling using high performance computing facilities	

688

689

690 The role-playing phase is described in Figures 1 and 2. It takes place in three sub-  
 691 phases: a free negotiation phase (20 min), a phase of publication of results of research funding  
 692 applications (about 10min), and a guided negotiation phase (25 min).

693



Déroulé Table Joueurs Bilan Maggie Claire David Judith Adrien Léo Monica Franck Benjamin Zara

**Banque du GES [tCO2eq]**

500km 0.02 500km 0.1 >2500km 0.5 3.0

500km 1000km 1500km 2000km

Alternatives au vol  
 Voyage en train Visio Etc...

ANR ERC

LIBRE 13 minutes DEBRIEF GUIDEE

video communication  
 by train  
 cancel  
 4ème alternative  
 5ème alternative  
 6ème alternative  
 7ème alternative  
 8ème alternative  
 9ème alternative

Effacer : nouvel atelier

Géophysique - 4 janvier 2022  
 61240kg (INITIAL) - 9600kg (LIBRE) = 51640kg CO2eq

694

695

696 **Fig 2. Digital interface used during the role-play phase.** Example for the geophysics research  
697 team. The upper left hand panel is the bank of tokens, the lower left hand panel is the  
698 project's related tokens, the right hand panel is the area for low carbon alternatives. All  
699 research teams' interfaces are freely available from  
700 <http://51.178.55.78/MT180/mt180.htm> (the digital interface is coded in javascript).

701

702 During the “free negotiation” sub-phase, the virtual characters played by the  
703 participants discuss how to reduce by half the GHG footprint of their virtual research team.  
704 Each decision leads to an action: the game facilitator moves tokens on the virtual play mat, in  
705 or out of the game board and writes down the suggested alternatives through the digital  
706 interface (Fig 2). Tokens can be substituted by others of smaller sizes, for instance if an intra  
707 continental (or domestic) travel by plane is substituted by a train journey. All proposed  
708 alternatives are eligible as long as they are accepted by the game facilitator, and co-opted by  
709 the participants and the advisor. The free negotiation phase ends by a short debriefing (5-10  
710 minutes) during which the mid-term GHG footprint is presented by the advisor. The advisor  
711 also comments on the negotiations, shares his/her feelings and motivates the team to go  
712 beyond the efforts already undertaken.

713 The funding application sub-phase then begins. Before the free negotiations sub-phase,  
714 the characters were given the possibility to apply for French (ANR) or European (ERC)  
715 research funds. Each application has a 1/6 probability of being awarded, close to the current  
716 real life situation in France. Handling such projects implies additional travels that were  
717 estimated at 4.0 and 8.0 tCO<sub>2e</sub> per year for French (ANR) and European (ERC) projects,  
718 respectively. During the research funding application sub-phase, the results of the  
719 applications are published and presented by the facilitator. The success (or failure) of project  
720 application is determined by simply rolling a digital dice. Additional tokens are then granted

721 to the successful characters for each awarded project and displayed on the playmat, so that  
722 the GHG footprint of the team is increased.

723 Thirdly, the “guided negotiation” sub-phase led by the team leader takes place. He/she  
724 manages the negotiation phase as a research group leader and is free to choose his/her  
725 management strategy (authoritarian, consensual, persuasive...). This guided negotiation  
726 phase is also timed and lasts 25 minutes. At the end of the three sub-phases, the final GHG  
727 footprint is presented and a debriefing period starts.

728 The objective for the team is to perform their research while reducing the carbon  
729 footprint of their virtual team to a given target of fifty percent (50%). In MaTerre180' TSS, the  
730 role-playing phase allows participants to put their own research activities and professional  
731 constraints into perspective. Working in groups stimulates context-specific abstraction and  
732 active experimentation (Morris, 2020[41]).

#### 733 **Phase 4: the debriefing phase.**

734 This last 30-minutes phase closes the workshop. During the debriefing phase, the advisor  
735 gives his/her opinion on the suggested alternatives, on the way the characters were played  
736 and on the highlights of the role-playing phase. The team, the facilitator and the advisor come  
737 back to the highlights, share their opinions on the game-based phase and discuss the  
738 relevance and robustness of the proposals made to reduce the research team GHG emissions.

739

### 740 c. Database management

741 The role-playing can take place in a classical – i.e., physical – way around a table with  
742 all the material previously prepared (game board, character cards, tokens). The role-playing  
743 can also be performed online on an open access digital interface (Fig 2 and  
744 <http://51.178.55.78/MT180/mt180.htm>).

745 In the digital interface, game information is recorded automatically. Each action (e.g.  
746 removing a token) is associated with the name of the character to whom the token belongs,  
747 the motive for the removal of the token and its value in kg CO<sub>2</sub>e. Some additional information  
748 concerns the phase of negotiation (free or guided) during which the action was played, and  
749 whether the token was attributed as a success to a research project application (ANR or ERC  
750 projects), the name of the alternative to which the token was moved, the reduction in kg CO<sub>2</sub>e  
751 induced by this alternative and the time in seconds at which the token was last moved.

752 Each record is then concatenated in a database to group together all the games that  
753 have been played. Four meta information are thus added to identify individual games. Lastly  
754 the category of the alternative (see section on “alternative categorization” below). The  
755 database obtained is then cross-referenced with another one containing information specific  
756 to each virtual team as described in section II A (initial CO<sub>2</sub> balance, characters,  
757 psychological profiles, etc.) for further analysis. This makes it possible, for example, to  
758 analyse the results by table, by character, by sessions of the workshop, or by alternatives, in  
759 order to pay attention to specific points and decision processes.

760

#### 761 d. Alternative categorization

762 As mentioned above, the suggested alternatives that emerged were expressed freely by  
763 each individual participant. They cover a rich and varied lexical field that had to be  
764 categorized in order to analyse them. These alternatives (translated in the appendix B from  
765 French to English) were classified in nine categories that were neither too general nor too  
766 specific in order to obtain a fair balance in the information provided. This categorization  
767 stems from reading the recorded games by some experts, which consequently involves a  
768 degree of subjectivity. Categories are described in Table 4.

769



Alternative category	Description
Video communication	All telecommunication activities between people, whether or not there is interaction. This includes video conferencing/communication, teleworking, e-learning such as Massive Open Online Courses (MOOCs), webinars, etc.
Mutualization	Pooling of a large diversity of activities. It includes the use of the terms: mutualization, merging, combination, pooling, association, grouping, etc.
Reduction/cancellation	Covers voluntary reduction of activity. It includes the words: cancellation, deletion, reduction, halving, etc.
Train / public transportation	Contains all plane or car trips replaced by train, long-distance buses and all types of public transportation.
Relocation	Brings the location of an activity at a closer distance, for example by preferring regional conferences or local field areas. This can be associated with the use of public transportation. The words used by participants can be: relocation, bringing closer, regional, local, etc.
Duration extension	Includes extension of the time spent on-site after travelling to avoid returning to the same place several times, or combination of several missions. Can sometimes be related to mutualization. This includes the terms: extension, expatriation, prolongation, long, duration, etc.

IT (Information Technology) optimization	Any solution that aims at reducing the energy consumption of intensive calculations, for example by making the codes less complex and/or better optimized. It covers the words: calculation, optimization, computing, data, etc.
Other	Includes some hardly classified alternatives and some original but infrequent ones. For example, the use of sailing boats for missions at sea, volunteer work or carbon offsetting inspired by Miyawaki forest restoration methods, etc.
Local Partners	Explicitly cite some local partners from foreign countries to mutualize some activities

771

772 e. Studied parameters

773 i. Trajectories of the different games, in terms of GHG footprint

774

775 For each game, we look at the evolution of its GHG footprint according to the  
776 modifications (increase or reduction) of the absolute quantity of emissions  $Q_j^i$  in tCO<sub>2e</sub>,  
777 where subscripts refer to each specific sub-phase  $j$  and superscripts to the individual game  
778 number  $i$ .

779 Here, the potential emissions added or removed during the game, linked for instance  
780 to new funded projects or to behavioural changes are taken into account in  $Q$  (e.g. using train  
781 instead of aircraft for a domestic journey both introduces several tokens of 20 kgCO<sub>2e</sub> for the  
782 train, the number depending on the distance, and removes the 500 kgCO<sub>2e</sub> token for the  
783 plane).

784 • *Initial time (j = 0)*: the initial carbon footprint of the virtual team is equal to the initial  
 785 GHG emission assigned to each game (see Table 2):

$$CF^i_0 = Q^i_0$$

786 • *After the free negotiation phase (j = FN)*: the new carbon footprint  $CF^i_{FN}$  is obtained  
 787 by subtracting the emission reductions  $Q^i_{FN}$  that were proposed during the free  
 788 negotiation phase

$$CF^i_{FN} = Q^i_0 - Q^i_{FN}$$

789 • *After results of ANR/ERC project calls (j = ANR/ERC)*: depending whether research  
 790 projects are granted or not, an emission surplus  $Q^i_{ANR/ERC}$  can be added to the  
 791 carbon footprint before the guided negotiation phase:

$$CF^i_{ANR/ERC} = Q^i_0 - Q^i_{FN} + Q^i_{ANR/ERC}$$

792 • *After the guided negotiation phase (j = GN = f)*: the final (index f) carbon footprint is  
 793 calculated by subtracting the additional emission reductions  $Q^i_{GN}$  suggested

$$CF^i_{GN} = CF^i_f = Q^i_0 - Q^i_{FN} + Q^i_{ANR/ERC} - Q^i_{GN}$$

794 These absolute  $CF$  can be converted into a cumulative relative reduction  $R$ , for the  
 795 corresponding phase  $j$ , using:

$$R^i_j = \frac{CF^i_j - CF^i_0}{CF^i_0}$$

796 ii. Alternatives and motives : frequency, spontaneity and intensity of  
 797 reductions

798  
 799 We also consider the amount of CO<sub>2e</sub> avoided from the emission motive  $m$  to the  
 800 alternative  $a$ . This allows us to describe in more detail pathways of GHG reductions for each  
 801 emission motive and thus to deduce the total amount of GHG avoided by each alternative. It

802 will also help to describe whether the emission motives are removed to alternatives or  
803 retained in the final GHG footprint of the team.

804 We define the frequency of a given alternative (see Table 4) as the ratio between the  
805 number of games that have used this alternative and the total number of games. For motives  
806 (Table 3) a weighted calculation of the frequency of appearance is applied, since games  
807 present various initial types and numbers of activities.

808 Then, the spontaneity of the alternative (respectively motive) preferentially chosen  
809 (respectively removed) is defined as the minimum time before it first appears (respectively,  
810 is removed) in the game. This minimum time is then averaged for each variable to deduce its  
811 average spontaneity.

812 Finally, we are interested in the GHG reduction intensity caused by an alternative or  
813 motive, i.e. the ratio between the total absolute reduction and the number of tokens moved.  
814 This allows us to estimate the ability of an alternative or the reduction motive to decrease  
815 the team's GHG footprint more or less efficiently. Thus, the more this ratio tends towards  
816 3000 kg CO<sub>2</sub>e per token (activity of maximum CO<sub>2</sub> emission for X-Large token, as presented  
817 in Table 2), the more efficient the variable considered is, in terms of reduction intensity.

818

## 819 7. Competing interests

820 The authors have no conflicts of interest to declare that are relevant to the content of  
821 this article.

822

## 823 8. Credit authorship contribution statement

824 Conceptualization, N.G., J.K., M.C., O.D., S.J., M.C., G.S., G.P., B.H., N.C., J.M. ; Methodology,  
825 N.G., J.K., M.C., O.D., S.J., M.C., G.S., G.P., B.H., N.C., J.M.; Software, P.B. ; Supervision, N.G., A.D.

826 Visualization ,J.K., M.C. ; Investigation, all authors. Writing original draft, N.G., J.K., M.C.,  
827 Writing review and Editing, all authors.

828

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839

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950



## 951 11. Supporting information

### 952 S1. Details on tokens and characters of the “geophysics” research team.

953 The twelve research teams follow the same template

954

# Details of character cards (typologies)

Recognition	Psychological profile of character
<p>Subjective evaluation of professional activity</p> 	<p><b>I make the ≠</b>  <i>Leader in his community, an active and structuring member, who can (or not) think that his dynamism exempts him from the sobriety of air travel. He/she believes in technology to get us out of the climate mad</i></p> 
<p>Scientist :</p> <p>Bibliometry, h_i grade, etc.</p>	<p><b>What's the point ?</b>  <i>Rather follower. Sensitive to environmental issues, but puzzled : what's the point ? If all other countries do not get involved, the efforts will be in vain.</i></p> 
<p>Teacher Researcher :            Science + Courses</p>	<p><b>Concerned</b>  <i>Aware of the climate emergency. He/she has started to question his practices, but not sure where to start.</i></p> 
<p>ST/SA :            Skills recognition by peers</p>	<p><b>Colibri Every single drop</b>  <i>Sensitive to environmental issues, and involved in practical and conscience changes.</i></p> 
	<p><b>Activist</b>  <i>Aware of the climate emergency, involved personally and in collective actions to try to change the system.</i></p> 

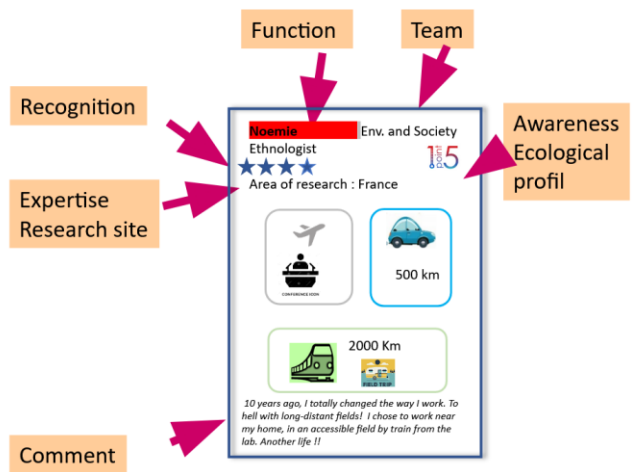
### Travel goals

-  Conferences, International workshops
-  Formation en présentiel, Ecoles d'été, rfcct capacité
-  Field mission, on large instruments or in other labs  
*Measurements, data collection, surveys, etc.*
-  Institutional  
*Meeting, in the field of research and its organization. ANR member, etc., project review, specialist commission*
-  Jury  
*Thesis defence, recrutement jury, HDR*
-  Expertise  
*For a NGO, a state, etc. Societal application.*
-  Setting up (and monitoring) of projects  
*Meetings for editing, monitoring, feedback (excluding conferences)*

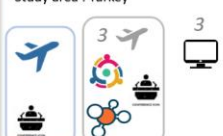
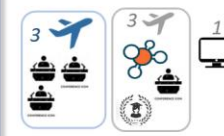

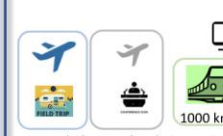
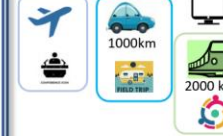





### Other emitting activities

-  Sea missions
-  Modelling

955  
956



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<p><b>Maggie</b> Geophysics Post doctoral student ★★★★</p> <p>Subject of study : modelling Study area : Turkey</p>  <p>« My post doc with Benjamin is almost over, it was intense : I participated in a European project, taught in a summer school in Potsdam, and participated in two conferences (Houston and Helsinki). Thanks to all this, I hope to get a second post doc, if possible not in Limoges. »</p> <p>Player 1</p>	<p><b>Claire</b> Geophysics Researcher, senior ★★★★★</p> <p>Subject of study : modelling</p>  <p>« My presence at the annual conferences of the American Geophysical Union and the European Geophysical Union (among others) is essential to ensure my visibility, consolidate my network, and place my students. I am rather optimistic, I believe in human inventiveness to reduce our CO2 »</p> <p>Player 2</p>	<p><b>David</b> Geophysics Researcher, junior ★★★★</p> <p>Study area : Iceland</p>  <p>« My fieldwork is the Eijafjallajökul volcano, which I still can't pronounce. I've been on the move this year : two missions to Iceland, plus a keynote at the annual conference of the American Geophysical Union (can't refuse !). I also taught at the Potsdam Summer School, and went to Rome for a seismological survey »</p> <p>Player 3</p>	<p><b>Judith</b> Geophysics PhD student ★★★★</p> <p>Study area : Iceland</p>  <p>« I am in the first year of my thesis, supervised by David. I did my first field mission, to capture "the murmur of volcanoes" . We also recorded the "lapping of the Icelandic rain". And I went to a conference in Croatia, in a very chic but lost area (plane to Zurich, then train, then hitchhiking) »</p> <p>Player 4</p>	<p><b>Adrien</b> Geophysics PhD student ★★★★</p> <p>Study area : Malaysia</p>  <p>« I am in the last year of my thesis, supervised by Leo. I participated in an international conference in China, to present my results, and also to make contacts and find a post doc. Apart from that, a bit of fieldwork, in the Alps, and a summer school in Potsdam (I went there by train, I have a great discount card. »</p> <p>Player 5</p>
<p><b>Léo</b> Geophysics Researcher, senior ★★★★</p> <p>Study area : Malaysia</p>  <p>« I am an expat in Malaysia, but as I can't say no, I've made 4 return trips to France for a thesis jury, a very important meeting at the Ministry, and an expertise for GROTAL. Each time I took the opportunity to review the situation with Adrien, my PhD student. I also went to a conference in China (with whim), and one in Singapore. I am applying again for the DR competition this year »</p>	<p><b>Monica</b> Geophysics Manager Common service ★★★★★</p>  <p>« I hardly ever travel for work, but I do drive to work every day. »</p>	<p><b>Franck</b> Geophysics Computer engineer Common services lab ★★★★★</p>  <p>« I come by bike, and I try to reduce the digital footprint of the lab by sharing our computer resources. I do love big macs though ! »</p>	<p><b>Benjamin</b> Geophysics Junio Research Professor ★★★★★</p> <p>Subject of study : modelling Study area : Turkey</p>  <p>« With Maggie, I'm working on rupture propagation models, to perhaps one day predict earthquakes. I coordinate the European SSMBUL project, on the area around Istanbul. I went there for fieldwork and a meeting. Apart from that, I used the train for everything : a conference in Helsinki, a thesis jury in Rome, meetings in France. I tell colleagues that it is possible (and even rather nice). »</p>	<p><b>Zara</b> Geophysics Engineer Joining service instrumentation ★★★★★</p> <p>Study area : Iceland + Malaysia</p>  <p>« My job is to deploy seismological stations all over the world. This year, I went twice to Iceland, once to Malaysia, and to the Alps to maintain the national network. I love my job, but my GHG balance sheet is weighing on my mind. In the summer I travel by bike, it's my own compensation. »</p>

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## 961 S2. Details on the 2241 expressed alternatives

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Expressed alternative by recurrence (in french)	Expressed alternative (translated in english with DeepL ©)	Categories of alternatives
visio	videoconference	video communication
visioconférence	videoconferencing	video communication
télétravail	teleworking	video communication
travail à distance	telework	video communication
télétravail victoria	telework victoria	video communication
en visio	videoconferencing	video communication
réunions visio	video meetings	video communication
visio conférence	video conference	video communication
visioconf	visioconf	video communication
conf en visio	videoconference	video communication
visios	visios	video communication
téléphone	telephone	video communication
distanciel	remote	video communication
vidéo-conférences	video conferencing	video communication
visio-conf	videoconferencing	video communication
visio sous conditions acceptables	visio under acceptable conditions	video communication
conférence visio	video conference	video communication
jury en visio	visio jury	video communication
visio 1 an sur 2	visio 1 year out of 2	video communication
jury en ligne	online jury	video communication
conférence en ligne	online conference	video communication
formation en visio	video training	video communication
jury de thèse fait en visio / conférence en visio	thesis jury made in visio / conference in visio	video communication
montage de projet visio outil collaboratif en ligne	visio project set-up online collaborative tool	video communication
réunions en visio	video meetings	video communication
conf vidéo	video conference	video communication
visio / distanciel	visio / distance learning	video communication
activités en visio	visio activities	video communication
atelner en présentiel/visio 1 an/2	face-to-face/visio training 1 year/2	video communication
formation visio	video training	video communication
projet en distanciel	remote project	video communication
covid visio	covid visio	video communication
laisse doctorant y aller et suit en visio	let doctoral student go and follow in visio	video communication
réalité augmentée	augmented reality	video communication
en formation en visio	visio training	video communication
formation en distanciel	distance learning	video communication
a distance	distance learning	video communication
fabrification mooc	making mooc	video communication
jury, réunions en ligne	jury, online meetings	video communication
visio conference	videoconferencing	video communication
visio pour montage de projet	visio for project set-up	video communication
visio ou train	visio or train	video communication
enseignement à distance	distance learning	video communication
e learning	e-learning	video communication

organiser ses propres conf en visio	organising your own conferences by videoconference	video communication
visio / refus (distance)	visio / refusal (distance)	video communication
suivi projet en visio	project follow-up by video	video communication
vidéo-jury	video jury	video communication
réunion réseautage en zoom	networking meeting in zoom	video communication
formation à distance	distance learning	video communication
montage de projet en visio	setting up a project by video	video communication
mooc	mooc	video communication
pas de déplacement : visio	no travel: video	video communication
projet sur site plus que par déplacement	project on site rather than by travel	video communication
une conférence en visio	a conference by videoconference	video communication
train	train	public transportation
avriion -> train	avriion -> train	public transportation
train au lieu de voiture	train instead of car	public transportation
avion -- train	plane -- train	public transportation
voyage en tran	travel by tran	public transportation
voiture pour train	car for train	public transportation
train au lieu d'avion	train instead of plane	public transportation
voiture ->train/vélo	car ->train/bike	public transportation
train (de nuit, confortable)	train (night, comfortable)	public transportation
dépalcement rain	depalcement rain	public transportation
alternative train	alternative train	public transportation
remplacement train	train replacement	public transportation
remplacement par du train	replacement by train	public transportation
voiture > train	car > train	public transportation
remplacement avion par train	replacement plane by train	public transportation
en train	by train	public transportation
moyen courrier pour train	medium-haul to train	public transportation
rempalcer avion par train	repalcement plane to train	public transportation
train plutôt qu'avion	train instead of plane	public transportation
remplacer l'avion par le train	replace plane with train	public transportation
train ou train plus avion	train or train plus plane	public transportation
voiture ->train/vélo	car ->train/bike	public transportation
passage au train	switch to train	public transportation
remplacement	replacement	public transportation
faire du train au lieu de l'avion	use train instead of plane	public transportation
train plutôt qu'avion	train instead of plane	public transportation
voiture ou avion ->train	car or plane ->train	public transportation
convertir avion contre train	convert plane to train	public transportation
voiture -> train	car -> train	public transportation
train à l'aplace avion	train instead of plane	public transportation
changement avion ->train	change plane -> train	public transportation
changement transport	change transport	public transportation
déplacements France en train	transfer France to train	public transportation
transfert en train	transfer by train	public transportation
voiture =>train	car =>train	public transportation
remplacement par train	replacement by train	public transportation
voiture --> rer	car --> train	public transportation

avion vers train	plane to train	public transportation
avion > train	plane > train	public transportation
délégation (avion ->train)	delegation (plane ->train)	public transportation
interdire trajet en avion en France ou à moins de x heures	no air travel in France or within x hours	public transportation
train pour voiture	train to car	public transportation
voiture devient train	car to train	public transportation
mutualisation	mutualisation	mutualization
mission combinée	combined mission	mutualization
mutualisation des campagnes	mutualisation of campaigns	mutualization
1 déplacement pour 2 objectifs	1 trip for 2 purposes	mutualization
mutualiser les déplacements	pooling of trips	mutualization
regroupement missions	grouping of missions	mutualization
mutualisation campagnes chercheur/ingé	mutualisation of researcher/engineer campaigns	mutualization
mutualisation des campagnes en mer	pooling of campaigns at sea	mutualization
mutualiser les déplacements	pooling of trips	mutualization
regroupement	grouping	mutualization
mutualisation campagne	campaign pooling	mutualization
mutualisation des activités	activity sharing	mutualization
groupe les déplacements	group travel	mutualization
mutualisation déplacements	travel sharing	mutualization
mutualisation sorties en mer	mutualisation of sea trips	mutualization
mutualisation réseau conf	mutualisation network conf	mutualization
mutualisation campagne avec romain : 1 campagne collective	mutualisation campaign with romain : 1 collective campaign	mutualization
2 en 1	2 in 1	mutualization
combinaison de missions	combination of missions	mutualization
partage programme (mutualisation mesures en mer)	programme sharing (mutualisation of measurements at sea)	mutualization
mutualisation dépalcement	mutualisation depalcement	mutualization
mutualiser les simulations	pooling simulations	mutualization
regrouper missions de terrain	pooling field missions	mutualization
augmenter le personnel sur le bateau	increase staff on the ship	mutualization
combine montage projet/terrain/avec conf	combine project/field/conference set-up	mutualization
regroupement missions en mer	grouping of missions at sea	mutualization
mutualisé avec d'autres missions	shared with other missions	mutualization
mutualisation des trajets	pooling of trips	mutualization
réorganisation : regroupement	reorganisation: regrouping	mutualization
mutualisation projet	project pooling	mutualization
combinaison de déplacement	combination of trips	mutualization
cumul de missions	combining assignments	mutualization
combinaison collaboration/jury?	combining collaboration/jury?	mutualization
groupement missions	grouping missions	mutualization
mutualisation avec antoine	mutualisation with antoine	mutualization
mutualisation conf/instruments	pooling of conferences/instruments	mutualization
mutualisation de réunions de projet	mutualisation of project meetings	mutualization
mutualisation des terrains	pooling of land	mutualization
mutualiser deux dépalcements	mutualisation of two depalings	mutualization
mutualiser les missions de terrain	mutualisation of field missions	mutualization

mutualisaiton externe	external mutualisation	mutualization
mutualisaiton avec charles	mutualisation with charles	mutualization
délégation avec doctorants qui sera présent	delegation with PhD students who will be present	mutualization
présentation d'un collègue en conférence	presentation of a colleague at a conference	mutualization
remplacement bateau et mutualisation	boat replacement and mutualisation	mutualization
mut. Terrain/projet	mutualisation. Field/project	mutualization
mutualisation déplacements	mutualisation of travel	mutualization
jury en visio	visio jury	mutualization
judith y va ça suffit	judith y va ça suffit	mutualization
combinaison réunion/jury	meeting/jury combination	mutualization
mutualisation formation/conf	mutualisation training/conf	mutualization
mutualisé avec d'autres missions	shared with other missions	mutualization
regroupement national	national grouping	mutualization
mutualise conf école d'été	mutualise conf summer school	mutualization
délégation	delegation	mutualization
mutualisation conférence	mutualisation conference	mutualization
délégation/formation	delegation/training	mutualization
mutualisation conf projet	mutualisation project conference	mutualization
mutualisation soutenance projet	mutualisation project defense	mutualization
combiner terrain conférence	combine field conference	mutualization
déplacements combinés	combined travel	mutualization
formation de vinh sur le terrain	vinh field training	mutualization
mission à la suite (2 tâches)	back-to-back assignments (2 tasks)	mutualization
mutualisation des dépalcements	mutualisation of depalletisations	mutualization
mutualisation des moments	mutualisation of moments	mutualization
mutualisation manip	pooling of handling	mutualization
regroupement d'activités	grouping of activities	mutualization
regroupement dépalcement	grouping of depalcement	mutualization
mutualisation cotutelle thèse	pooling of thesis co-tutoring	mutualization
fusion de mission	merger of missions	mutualization
je ne vais pas à la conf (david y va)	I don't go to the conference (David goes)	mutualization
missions regroupées	grouped missions	mutualization
mutualisation avec collègue	mutualisation with colleague	mutualization
mutualisation et délégation	mutualisation and delegation	mutualization
mutualisation formation terrain	mutualisation of training in the field	mutualization
coupler	coupling	mutualization
moitié presentiel moitié distanciel	half face-to-face and half distance learning	mutualization
deux missions en une	two missions in one	mutualization
choix doctorant ou encadrant	choice of doctoral student or supervisor	mutualization
mutualisation pour une conférence	pooling for a conference	mutualization
regrouper les missions	group the missions together	mutualization
plusieurs présentations sur meme conférence	several presentations at the same conference	mutualization
mise en commun formation	pooling of training	mutualization
représentation autre collègue	representation of other colleagues	mutualization
mutualisation avec collègue/visio	pooling with colleague/visio	mutualization
en meme temps qu'une conférence	at the same time as a conference	mutualization
cobiner 2 terrains	cobining 2 fields	mutualization
avec le post doc sur le terrain	with the post doc in the field	mutualization
étudiant présentant les résultats	student presenting results	mutualization
héloïse le représentera	héloïse will represent him	mutualization

mission réalisée par étudiant	mission carried out by student	mutualization
mutualisation personnelle	personal sharing	mutualization
optimisation des activités	optimisation of activities	mutualization
rester plus longtemps sur place	stay longer on site	mutualization
le post doc assure le remplacement	the post doc provides a replacement	mutualization
regroupement de missions	grouping of assignments	mutualization
reorga des terrains	reorga of land	mutualization
vers julien	to julien	mutualization
annulation	cancellation	reduction cancellation
suppression	cancellation	reduction cancellation
annulation 1 conf internationale/personne	cancellation 1 international conference/person	reduction cancellation
supprimer	delete	reduction cancellation
annulé !	cancelled!	reduction cancellation
suppression conférence	deletion conference	reduction cancellation
réduction activité	reduction of activity	reduction cancellation
renoncer aux dépalcements	no more depalletising	reduction cancellation
moins de simulations	fewer simulations	reduction cancellation
restriction activité	activity restriction	reduction cancellation
réduction nb conférences	reduction in number of conferences	reduction cancellation
suppression mais?	suppression but?	reduction cancellation
1 campagne tous les 2 ans	1 campaign every 2 years	reduction cancellation
quota	quota	reduction cancellation
renonce aux missions en mer	renounces missions at sea	reduction cancellation
une année sur deux	every other year	reduction cancellation
annulation(réduction de missions)	cancellation (reduction of missions)	reduction cancellation
alternance un an sur deux	alternating every other year	reduction cancellation
annulation de déplacement	cancellation of travel	reduction cancellation
partage ou réduit 50%	split or reduced by 50	reduction cancellation
retour à la mision ini	return to original assignment	reduction cancellation
diminution	reduction	reduction cancellation
règle 1 conf/an	rule 1 conf/year	reduction cancellation
partage 1 an / 2	sharing 1 year / 2	reduction cancellation
réduction	reduction	reduction cancellation
conf 1 an /2	conf 1 year /2	reduction cancellation
1an sur 2	1 year out of 2	reduction cancellation
1 année sur 2	1 year out of 2	reduction cancellation
1 fois sur 2	1 time out of 2	reduction cancellation
1 seul auteur à la foncérence	only 1 author at a time	reduction cancellation
report d'achat	postponement of purchase	reduction cancellation
suppression d'une présence sur manip,	suppression of a presence on manipulation,	
mutualisation encadrement	mutualisation of management	reduction cancellation
abandon de conférence	abandonment of conference	reduction cancellation
mission à discuter si mainteanue ou pas	mission to be discussed whether to continue or not	reduction cancellation
consignes internes	internal instructions	reduction cancellation
report 1 sur 2	postponement 1 on 2	reduction cancellation
étalet dépalcements (1 an/2)	spread out the shifts (1 year/2)	reduction cancellation
règle : une conf long courrier par an	rule: one long-distance conference per year	reduction cancellation
suppression formation	suppression of training	reduction cancellation
abandon-délégation au doctorant	abandonment-delegation to doctoral student	reduction cancellation



compte rendu	report	reduction cancellation
supprime conference	delete conference	reduction cancellation
renoncement	waiver	reduction cancellation
espacement	spacing	reduction cancellation
idée du RE avoir 1 long courrier autorisé	idea of BR having 1 long mail allowed	reduction cancellation
conf->journal	conf->journal	reduction cancellation
activité une année sur deux	activity every other year	reduction cancellation
formation complète dans 2 ans	full training in 2 years	reduction cancellation
#ERROR!	#NAME?	reduction cancellation
1 année sur 2	1 year out of 2	reduction cancellation
moins de simus	less simus	reduction cancellation
renoncer au montage de projets nationaux	give up on national project development	reduction cancellation
terrain 1 année sur 2	field 1 year out of 2	reduction cancellation
datacenter responsable	responsible datacenter	Information technology
optimisation temps de calcul	optimise computing time	Information technology
chercher centre de calcul plus faible	look for a lower computing centre	Information technology
mutualisation ménage stockage	pooling of household storage	Information technology
faire durer le matériel/efficacité	make hardware last/efficiency	Information technology
cluster informatique	computer cluster	Information technology
mise en commun des simus	pooling of simus	Information technology
formation optimisation calcul	training in computing optimisation	Information technology
bonnes pratiques calcul	good computing practices	Information technology
formation pour optimisation du code	training for code optimisation	Information technology
importation des calculs au centre externe	importing calculations to the external centre	Information technology
rationnaliser	streamline	Information technology
partenariats et opti pour le calcul	partnerships and opti for computing	Information technology
améliorer la gestion des données	improve data management	Information technology
optimisation temps de calcul	optimisation of calculation time	Information technology
optimisation moins de calcul	optimise less computation	Information technology
optimisation de code	code optimisation	Information technology
réduction calcul	calculation reduction	Information technology
mutualisation calculs	calculation mutualisation	Information technology
optimisation calculs	optimisation calculations	Information technology
réduction/mutualisation calculs	reduction/mutualisation calculations	Information technology
amélioration calcul	calculation improvement	Information technology
transfert calcul intensif	transfer intensive calculation	Information technology
modèle plus rentable et plus efficace	more cost-effective and efficient model	Information technology
mieux préparer ses simulations	better preparation of simulations	Information technology
mutualisation de simulations	sharing of simulations	Information technology
mutualiser modélisation	mutualisation of modelling	Information technology
stockage sur le Laboratoire mixte international (quid de la sécurisation)	storage on the International Joint Laboratory (what about security)	Information technology
optimisation code info	optimisation of info code	Information technology
optimisaiton code/accélération	code/acceleration optimisation	Information technology
mutualisation heure de calcul	pooling of computing time	Information technology
non renouvellement	non-renewal	Information technology
optimisation de calculs	optimisation of calculations	Information technology
charte gestion données	data management charter	Information technology
mutualiation/optimisation	mutualisation/optimisation	Information technology

travail mutualisation calcul	work sharing calculation	Information technology
mix energetique meilleur	better energy mix	Information technology
utilisation rationnelle du réseau	rational use of the network	Information technology
optimisation code info	optimisation info code	Information technology
optimisation informatique	IT optimisation	Information technology
renoncement gros calculs	renunciation of large calculations	Information technology
data center plus écolo	greener data centre	Information technology
utiliser les serveurs locaux	use local servers	Information technology
covoiturage ou train	carpooling or train	others
covoiturage	carpooling	others
missions aux plus jeunes	missions to young people	others
mission bateau moins émettrice	less emissive boat mission	others
dans l'année pour échanger	in the year to exchange	others
avancée techno (capteurs)	technical progress (sensors)	others
mutualisation perso des déplacements	personal sharing of journeys	others
voiture	car	others
choix selon arbre de décision	choice according to decision tree	others
covoiturage terrain	carpooling in the field	others
ordinateur plus économe en énergie	more energy efficient computer	others
télétransmission de données	remote data transmission	others
transport public	public transport	others
changement de techno	change of technology	others
vélo électrique (châteaux de la loire!)	electric bike (châteaux de la loire!)	others
transmission à Boris	transmission to Boris	others
innovation technologique	technological innovation	others
bénévole !	volunteer!	others
compensation (impact ?)	compensation (impact ?)	others
compensation (plantation miyawaki)	compensation (miyawaki plantation)	others
covoiturage mission	carpooling mission	others
déplacement domicile travail	commuting to work	others
prendre en compte le carbone projet lors soumission	take into account the carbon project when bidding	others
vacances ?!	holiday ?!	others
vélo électrique (châteaux de la loire!)	electric bike (châteaux de la loire!)	others
mission longue durée	long term mission	duration extension
mission longue durée	long term mission	duration extension
une année sur deux durée plus longue	every other year longer	duration extension
allongement travail terrain	longer field work	duration extension
rallongement timing mission (télétravail)	longer mission timing (teleworking)	duration extension
allongement de la durée sur place	extension of the duration on site	duration extension
plusieurs missions à mission longue durée	several long-term assignments	duration extension
rallonger les missions	lengthen missions	duration extension
encourage la longue durée sur le terrain	encourage long duration in the field	duration extension
séjours longs	long stays	duration extension
missions plus longues dans le temps	longer missions in time	duration extension
rallonger les missions terrain	extend field missions	duration extension
allongement de mission	extension of missions	duration extension
passer un an de thèse en islande	spending a year of thesis in Iceland	duration extension

expatriation de trois ans	three-year expatriation	duration extension
optimisation travail terrain	optimisation of fieldwork	duration extension
mission longue durée (couplage terrain/conf)	long term mission (coupling field/conf)	duration extension
séjour plus long	longer stay	duration extension
long séjour	long stay	duration extension
allongement temps terrain	extension of field time	duration extension
rallongement mission	extension of mission	duration extension
train conf plutôt en europe	train conf rather in europe	relocation
tournée egu/agu et train	egu/agu and train tour	relocation
conférence plus proche	closer conference	relocation
conf locale	local conference	relocation
multi-localisation	multi-location	relocation
changement zone d'étude	change study area	relocation
échange pour proche	exchange for nearer	relocation
relocalisation	relocation	relocation
amplifier réseautage proche	amplify networking close by	relocation
conférence moins loin (europe)	conference less far (europe)	relocation
plus près !	closer !	relocation
utilisation cluster existant	use existing cluster	relocation
europe	europe	relocation
choix de conférence proche	choice of nearby conference	relocation
privilégier le "local"	focus on "local"	relocation
conférence moins loin	conference less far away	relocation
changement par plus petit	change to smaller	relocation
vers plus proche	to closer	relocation
invitation network local	invitation network local	relocation
activité en local	local activity	relocation
changement de terrain d'étude	change of study area	relocation
changement lieu de manip	change of handling place	relocation
changement d'école d'été pour une destination plus proche	change of summer school to a closer destination	relocation
conférence plus proche	closer conference	relocation
un projet moins loin, ou le serrer	a project less far away, or compress it	relocation
hub local d'une conf lointaine	local hub of a distant conference	relocation
organiser des conférences en europe	organise conferences in Europe	relocation
remplacer en grenoble	replace in grenoble	relocation
conférence équivalente dans la région	equivalent conference in the region	relocation
soutien local	local support	local partners
transfert de compétences	transfer of skills	local partners
renforcement staff local	strengthening local staff	local partners
délégation à partenaires locaux	delegation to local partners	local partners
formation de partenaires locaux	training of local partners	local partners
formation à l'expertise sur place	training of local expertise	local partners
maintenances voyage un an sur deux	travel maintenance every other year	local partners
cotutelle	cotutelle	local partners
déléguer les tâches	delegate tasks	local partners
formation	training	local partners
développer webinar mooc	develop webinar mooc	local partners

quelqu'un sur place fera le terrain	someone on site will do the groundwork	local partners
collaboration partenaires locaux	collaboration with local partners	local partners
partenariat délégation	partnership delegation	local partners
renforcement formation locaux	strengthening local training	local partners
avec partenaire locale	with local partner	local partners
quelqu'un sur place	someone on site	local partners
participation terrain	field participation	local partners
quelqu'un sur place (prélèvement)	someone on site (sampling)	local partners
collaboration locaux	local collaboration	local partners
avec un partenaire local	with local partner	local partners
compétences sur site	on-site expertise	local partners
collaborateurs locaux	local staff	local partners
remplacer par moyen courrier	replace by mid-distance flight	local partners

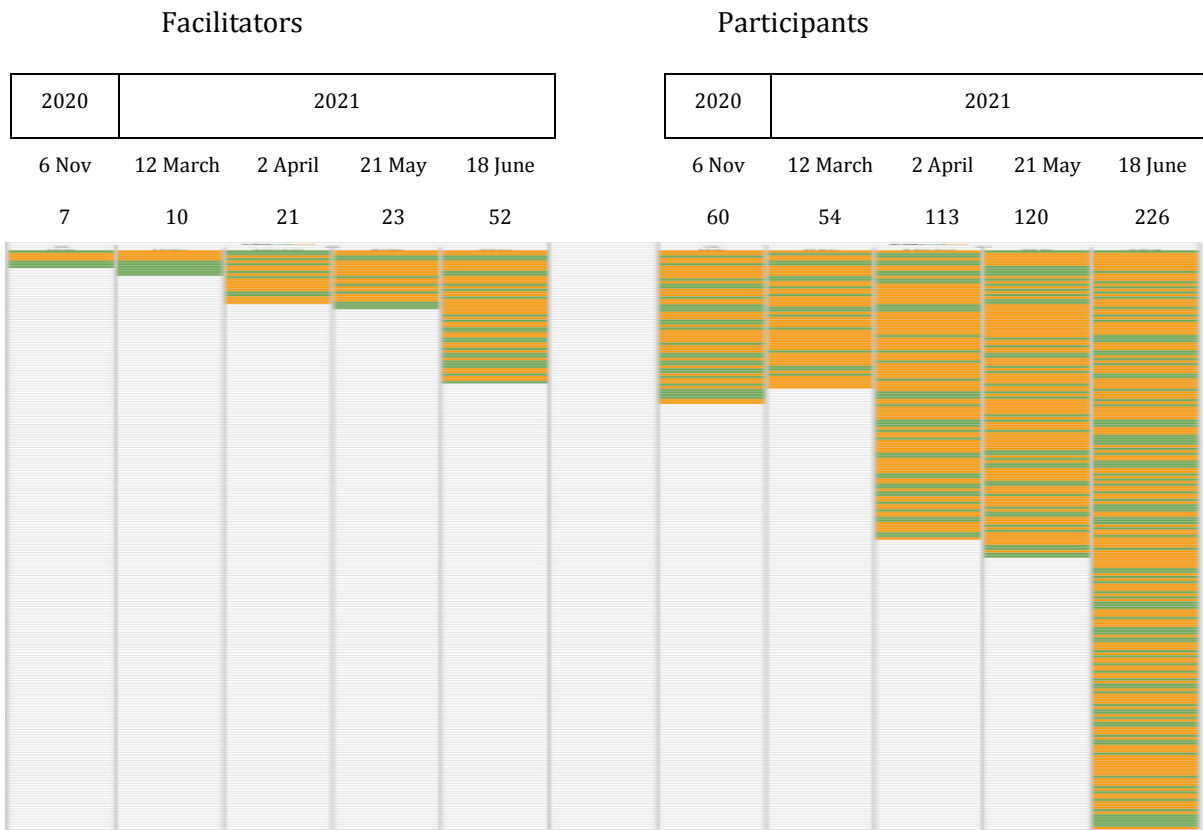
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965 **S3 Gender distribution by sessions** : female and male for both facilitators and participants are  
 966 reported in orange and green horizontal bars, respectively

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